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ObjectID: 202311329349308161 - Submission: 2023-05-12

TIN: 46-0807740

Form **990**Department of the Treasury  
Internal Revenue Service**Return of Organization Exempt From Income Tax****Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)**

▶ Do not enter social security numbers on this form as it may be made public.

▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2021**Open to Public  
Inspection**A For the 2021 calendar year, or tax year beginning 07-01-2021 , and ending 06-30-2022****B** Check if applicable:

- ☐ Address change
- ☒ Name change
- ☐ Initial return
- ☐ Final return/terminated
- ☐ Amended return
- ☐ Application pending

**C** Name of organization  
Axim Collaborative Inc

Doing business as

Number and street (or P.O. box if mail is not delivered to street address) Room/suite  
One Broadway 14th FloorCity or town, state or province, country, and ZIP or foreign postal code  
Cambridge, MA 02142**F** Name and address of principal officer:  
Stephanie Khurana  
One Broadway 14th Floor  
Cambridge, MA 02142**D** Employer identification number

46-0807740

**E** Telephone number

(617) 253-2744

**G** Gross receipts \$ 833,729,841**I** Tax-exempt status: ☒ 501(c)(3) ☐ 501(c) ( ) ◀ (insert no.) ☐ 4947(a)(1) or ☐ 527**J** Website: ▶ <https://axim.org>**H(a)** Is this a group return for subordinates? ☐ Yes ☒ No**H(b)** Are all subordinates included? ☐ Yes ☐ No  
If "No," attach a list. See instructions.**H(c)** Group exemption number ▶**K** Form of organization: ☒ Corporation ☐ Trust ☐ Association ☐ Other ▶**L** Year of formation: 2012**M** State of legal domicile:  
MA**Part I Summary**

Activities &amp; Governance

**1** Briefly describe the organization's mission or most significant activities:  
THE AXIM COLLABORATIVE, INC. (EDX INC. / THE CENTER FOR REIMAGINING LEARNING, INC.) MISSION IS TO EXPAND ACCESS TO EDUCATION AND BECOME A LEADING RESOURCE FOR LEARNERS AND LEARNING WORLDWIDE BY PROVIDING AND ENHANCING TEACHING AND LEARNING ON CAMPUS AND ONLINE THROUGH ADVANCED TECHNOLOGIES AND RESEARCH.**2** Check this box ☒**3** Number of voting members of the governing body (Part VI, line 1a) . . . . .**4** Number of independent voting members of the governing body (Part VI, line 1b) . . . . .**5** Total number of individuals employed in calendar year 2021 (Part V, line 2a) . . . . .**6** Total number of volunteers (estimate if necessary) . . . . .**7a** Total unrelated business revenue from Part VIII, column (C), line 12 . . . . .

<b>3</b>	8
<b>4</b>	1
<b>5</b>	293
<b>6</b>	0
<b>7a</b>	0



<b>b</b> Net unrelated business taxable income from Form 990-T, Part I, line 11 . . . . .		<b>7b</b>	0
<b>Revenue</b>	<b>8</b> Contributions and grants (Part VIII, line 1h) . . . . .	<b>Prior Year</b>	<b>Current Year</b>
	<b>9</b> Program service revenue (Part VIII, line 2g) . . . . .	1,858,654	287,754
	<b>10</b> Investment income (Part VIII, column (A), lines 3, 4, and 7d ) . . . . .	95,332,377	31,193,814
	<b>11</b> Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	4,556	802,912,015
	<b>12</b> Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	338,720	212,396
<b>Expenses</b>	<b>13</b> Grants and similar amounts paid (Part IX, column (A), lines 1–3 ) . . . . .	97,534,307	834,605,979
	<b>14</b> Benefits paid to or for members (Part IX, column (A), line 4) . . . . .	1,150	0
	<b>15</b> Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	0	0
	<b>16a</b> Professional fundraising fees (Part IX, column (A), line 11e) . . . . .	44,338,822	22,999,507
	<b>b</b> Total fundraising expenses (Part IX, column (D), line 25) ▶2,309	0	0
	<b>17</b> Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e) . . . . .		
	<b>18</b> Total expenses. Add lines 13–17 (must equal Part IX, column (A), line 25)	87,573,066	33,777,421
<b>Net Assets or Fund Balances</b>	<b>19</b> Revenue less expenses. Subtract line 18 from line 12 . . . . .	131,913,038	56,776,928
	<b>20</b> Total assets (Part X, line 16) . . . . .	-34,378,731	777,829,051
	<b>21</b> Total liabilities (Part X, line 26) . . . . .		
	<b>22</b> Net assets or fund balances. Subtract line 21 from line 20 . . . . .		
		<b>Beginning of Current Year</b>	<b>End of Year</b>
	40,596,773	718,634,723	
	98,497,378	450,321	
	-57,900,605	718,184,402	

Part II **Signature Block**

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

<b>Sign Here</b>	Signature of officer	2023-05-12
	Peter Brau Treasurer and CFO	Date
	Type or print name and title	

<b>Paid Preparer Use Only</b>	Print/Type preparer's name	Preparer's signature	Date	Check <input type="checkbox"/> if self-employed	PTIN
	Firm's name ▶	Firm's EIN ▶			
	Firm's address ▶	Phone no.			

May the IRS discuss this return with the preparer shown above? (see instructions) . . . . . ☐ Yes ☐ No

**For Paperwork Reduction Act Notice, see the separate instructions.**

Cat. No. 11282Y

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Part III

Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III

☒

1 Briefly describe the organization's mission:

THE AXIM COLLABORATIVE, INC. (EDX INC. / THE CENTER FOR REIMAGINING LEARNING, INC.) MISSION IS TO EXPAND ACCESS TO EDUCATION AND BECOME A LEADING RESOURCE FOR LEARNERS AND LEARNING WORLDWIDE BY PROVIDING AND ENHANCING TEACHING AND LEARNING ON CAMPUS AND ONLINE THROUGH ADVANCED TECHNOLOGIES AND RESEARCH.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No  
If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☒ Yes ☐ No  
If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code: ) (Expenses \$ 47,501,271 including grants of \$ 0 ) (Revenue \$ 31,406,210 )  
AXIM COLLABORATIVE, INC.'S LARGEST PROGRAM SERVICE ACTIVITIES ARE TO DEVELOP A LEARNING PLATFORM AS OPEN SOURCE SOFTWARE AND TO HOST ITS PARTNERS COURSES ON THAT PLATFORM, IN ORDER TO PROVIDE HIGH QUALITY ONLINE EDUCATIONAL EXPERIENCES WORLDWIDE. TOTAL ENROLLMENTS WERE APPROXIMATELY 83 MILLION WITH OVER 4,103 ONLINE COURSES.

4b (Code: ) (Expenses \$ including grants of \$ ) (Revenue \$ )

4c (Code: ) (Expenses \$ including grants of \$ ) (Revenue \$ )





<b>4d</b>	Other program services (Describe in Schedule O.) (Expenses \$ including grants of \$ ) (Revenue \$ )
<b>4e</b>	<b>Total program service expenses ▶ 47,501,271</b>

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## Part IV Checklist of Required Schedules

	Yes	No
<b>1</b> Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i> 	<b>1</b> Yes	
<b>2</b> Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> ? See instructions. 	<b>2</b> Yes	
<b>3</b> Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>	<b>3</b>	No
<b>4 Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>	<b>4</b>	No
<b>5</b> Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? <i>If "Yes," complete Schedule C, Part III</i>	<b>5</b>	
<b>6</b> Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>	<b>6</b>	No
<b>7</b> Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	<b>7</b>	No
<b>8</b> Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>	<b>8</b>	No
<b>9</b> Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>	<b>9</b>	No
<b>10</b> Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>	<b>10</b>	



<b>10</b>	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi endowments? <i>If "Yes," complete Schedule D, Part V</i> . . . . .	<b>10</b>		No
<b>11</b>	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.			
<b>a</b>	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i> . . . . .	<b>11a</b>		No
<b>b</b>	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i> . . . . .	<b>11b</b>	Yes	
<b>c</b>	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i> . . . . .	<b>11c</b>		No
<b>d</b>	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i> . . . . .	<b>11d</b>		No
<b>e</b>	Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i> . . . . .	<b>11e</b>		No
<b>f</b>	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i> . . . . .	<b>11f</b>	Yes	
<b>12a</b>	Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i> . . . . .	<b>12a</b>	Yes	
<b>b</b>	Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i> . . . . .	<b>12b</b>		No
<b>13</b>	Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i> . . . . .	<b>13</b>		No
<b>14a</b>	Did the organization maintain an office, employees, or agents outside of the United States? . . . . .	<b>14a</b>	Yes	
<b>b</b>	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i> . . . . .	<b>14b</b>	Yes	
<b>15</b>	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i> . . . . .	<b>15</b>		No
<b>16</b>	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i> . . . . .	<b>16</b>		No
<b>17</b>	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i> . See instructions. . . . .	<b>17</b>		No
<b>18</b>	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i> . . . . .	<b>18</b>		No
<b>19</b>	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i> . . . . .	<b>19</b>		No
<b>20a</b>	Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i> . . . . .	<b>20a</b>		No
<b>b</b>	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	<b>20b</b>		
<b>21</b>	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i> . . . . .	<b>21</b>		No

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## Part IV Checklist of Required Schedules (continued)

	Yes	No
<b>22</b> Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i> . . . . .	<b>22</b>	No
<b>23</b> Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> . . . . .	<b>23</b>	Yes
<b>24a</b> Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i> . . . . .	<b>24a</b>	No
<b>b</b> Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . . . .	<b>24b</b>	
<b>c</b> Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? . . . . .	<b>24c</b>	
<b>d</b> Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . . . . .	<b>24d</b>	
<b>25a</b> <b>Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i> . . . . .	<b>25a</b>	No
<b>b</b> Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i> . . . . .	<b>25b</b>	No
<b>26</b> Did the organization report any amount on Part X, line 5 or 22 for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i> . . . . .	<b>26</b>	No
<b>27</b> Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i> . . . . .	<b>27</b>	No
<b>28</b> Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):		
<b>a</b> A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .	<b>28a</b>	No
<b>b</b> A family member of any individual described in line 28a? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .	<b>28b</b>	No
<b>c</b> A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .	<b>28c</b>	No
<b>29</b> Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> . . . . .	<b>29</b>	No
<b>30</b> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> . . . . .	<b>30</b>	No



- 31** Did the organization liquidate, terminate, or dissolve and cease operations? *If "Yes," complete Schedule N, Part I*
- 32** Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? *If "Yes," complete Schedule N, Part II*
- 33** Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? *If "Yes," complete Schedule R, Part I*
- 34** Was the organization related to any tax-exempt or taxable entity? *If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1*
- 35a** Did the organization have a controlled entity within the meaning of section 512(b)(13)?
- b** If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? *If "Yes," complete Schedule R, Part V, line 2*
- 36** **Section 501(c)(3) organizations.** Did the organization make any transfers to an exempt non-charitable related organization? *If "Yes," complete Schedule R, Part V, line 2*
- 37** Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? *If "Yes," complete Schedule R, Part VI*
- 38** Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? **Note.** All Form 990 filers are required to complete Schedule O.

<b>31</b>		No
<b>32</b>	Yes	
<b>33</b>	Yes	
<b>34</b>	Yes	
<b>35a</b>		No
<b>35b</b>		
<b>36</b>		No
<b>37</b>		No
<b>38</b>	Yes	

Part V **Statements Regarding Other IRS Filings and Tax Compliance**

Check if Schedule O contains a response or note to any line in this Part V ☐

- 1a** Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable
- b** Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable
- c** Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?

<b>1a</b>	23		Yes	No
<b>1b</b>	0			
<b>1c</b>	Yes			

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Part V **Statements Regarding Other IRS Filings and Tax Compliance (continued)**

- 2a** Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return
- b** If at least one is reported on line 2a, did the organization file all required federal employment tax returns? **Note.** If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions.
- 3a** Did the organization have unrelated business gross income of \$1,000 or more during the year?
- b** If "Yes," has it filed a Form 990-T for this year? *If "No" to line 3b, provide an explanation in Schedule O*
- 4a** At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?
- b** If "Yes," enter the name of the foreign country:

<b>2a</b>	293			
<b>2b</b>	Yes			
<b>3a</b>			No	
<b>3b</b>				
<b>4a</b>			No	
<b>b</b>				



See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).

<b>5a</b>	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? . . .		No
<b>b</b>	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		No
<b>c</b>	If "Yes," to line 5a or 5b, did the organization file Form 8886-T? . . . . .		
<b>6a</b>	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? . . . .		No
<b>b</b>	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? . . . . .		
<b>7</b>	<b>Organizations that may receive deductible contributions under section 170(c).</b>		
<b>a</b>	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? . . . . .		No
<b>b</b>	If "Yes," did the organization notify the donor of the value of the goods or services provided? . . . . .		
<b>c</b>	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? . . . . .		No
<b>d</b>	If "Yes," indicate the number of Forms 8282 filed during the year . . . . .	<b>7d</b>	
<b>e</b>	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	<b>7e</b>	No
<b>f</b>	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? . . .	<b>7f</b>	No
<b>g</b>	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? . . . . .	<b>7g</b>	
<b>h</b>	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? . . . . .	<b>7h</b>	
<b>8</b>	<b>Sponsoring organizations maintaining donor advised funds.</b> Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? . . . . .	<b>8</b>	
<b>9</b>	<b>Sponsoring organizations maintaining donor advised funds.</b>		
<b>a</b>	Did the sponsoring organization make any taxable distributions under section 4966? . . . . .	<b>9a</b>	
<b>b</b>	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? . . . .	<b>9b</b>	
<b>10</b>	<b>Section 501(c)(7) organizations.</b> Enter:		
<b>a</b>	Initiation fees and capital contributions included on Part VIII, line 12 . . . . .	<b>10a</b>	
<b>b</b>	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	<b>10b</b>	
<b>11</b>	<b>Section 501(c)(12) organizations.</b> Enter:		
<b>a</b>	Gross income from members or shareholders . . . . .	<b>11a</b>	
<b>b</b>	Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.) . . . . .	<b>11b</b>	
<b>12a</b>	<b>Section 4947(a)(1) non-exempt charitable trusts.</b> Is the organization filing Form 990 in lieu of Form 1041?	<b>12a</b>	
<b>b</b>	If "Yes," enter the amount of tax-exempt interest received or accrued during the year.   . .		



		<b>12b</b>		
<b>13 Section 501(c)(29) qualified nonprofit health insurance issuers.</b>				
<b>a</b>	Is the organization licensed to issue qualified health plans in more than one state? . . . . .		<b>13a</b>	
<b>Note.</b> See the instructions for additional information the organization must report on Schedule O.				
<b>b</b>	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans . . . . .		<b>13b</b>	
<b>c</b>	Enter the amount of reserves on hand . . . . .		<b>13c</b>	
<b>14a</b>	Did the organization receive any payments for indoor tanning services during the tax year? . . . . .		<b>14a</b>	No
<b>b</b>	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O . . . . .		<b>14b</b>	
<b>15</b>	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? . . . . . If "Yes," see the instructions and file Form 4720, Schedule N.		<b>15</b>	Yes
<b>16</b>	Is the organization an educational institution subject to the section 4968 excise tax on net investment income? . . . If "Yes," complete Form 4720, Schedule O.		<b>16</b>	No
<b>17</b>	<b>Section 501(c)(21) organizations.</b> Did the trust, any disqualified person, or mine operator engage in any activities that would result in the imposition of an excise tax under section 4951, 4952, or 4953? . . . If "Yes," complete Form 6069.		<b>17</b>	

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**Part VI Governance, Management, and Disclosure.** For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI ☒

**Section A. Governing Body and Management**

		Yes	No
<b>1a</b>	Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.	<b>8</b>	
<b>1b</b>	Enter the number of voting members included in line 1a, above, who are independent	<b>1</b>	
<b>2</b>	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? . . . . .	<b>2</b>	Yes
<b>3</b>	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? . . . . .	<b>3</b>	No
<b>4</b>	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? . . . . .	<b>4</b>	Yes
<b>5</b>	Did the organization become aware during the year of a significant diversion of the organization's assets? . . . . .	<b>5</b>	No
<b>6</b>	Did the organization have members or stockholders? . . . . .	<b>6</b>	Yes
<b>7a</b>	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? . . . . .	<b>7a</b>	Yes



members of the governing body? . . . . .			
<b>7b</b>	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? . . . . .	Yes	
<b>8</b>	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		
<b>8a</b>	The governing body? . . . . .	Yes	
<b>8b</b>	Each committee with authority to act on behalf of the governing body? . . . . .	Yes	
<b>9</b>	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? <i>If "Yes," provide the names and addresses in Schedule O</i> . . . . .		No

**Section B. Policies** (*This Section B requests information about policies not required by the Internal Revenue Code.*)

		Yes	No
<b>10a</b>	Did the organization have local chapters, branches, or affiliates? . . . . .		No
<b>10b</b>	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?		
<b>11a</b>	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? . . . . .	Yes	
<b>11b</b>	Describe on Schedule O the process, if any, used by the organization to review this Form 990. . . . .		
<b>12a</b>	Did the organization have a written conflict of interest policy? <i>If "No," go to line 13</i> . . . . .	Yes	
<b>12b</b>	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? . . . . .	Yes	
<b>12c</b>	Did the organization regularly and consistently monitor and enforce compliance with the policy? <i>If "Yes," describe on Schedule O how this was done</i> . . . . .	Yes	
<b>13</b>	Did the organization have a written whistleblower policy? . . . . .	Yes	
<b>14</b>	Did the organization have a written document retention and destruction policy? . . . . .	Yes	
<b>15</b>	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
<b>15a</b>	The organization's CEO, Executive Director, or top management official . . . . .	Yes	
<b>15b</b>	Other officers or key employees of the organization . . . . .	Yes	
	<i>If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.</i>		
<b>16a</b>	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? . . . . .		No
<b>16b</b>	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? . . . . .		

**Section C. Disclosure**

**17** List the states with which a copy of this Form 990 is required to be filed ► MA

**18** Section 6104 requires an organization to make its Form 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.

☐ Own website   ☐ Another's website   ☒ Upon request   ☐ Other (explain in Schedule O)



- 19** Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
- 20** State the name, address, and telephone number of the person who possesses the organization's books and records:  
 ►Peter Brau One Broadway 14th Floor Cambridge, MA 02142 (617) 324-7059

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Part VII **Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII ☐

**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**

**1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's **current** key employees, if any. See the instructions for definition of "key employee."
  - List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
  - List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
  - List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.
- See the instructions for the order in which to list the persons above.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(1) Anant Agarwal CEO and President (Outgoing)	60.0 ..... 0	X		X				1,136,959	0	67,460



(2) Alan Garber	2.0										
Co-Chair	60.0	X							0	731,497	214,662
(3) Alan Spoon	1.0										
Trustee	0	X							0	0	0
(4) Bharat Anand	1.0										
Trustee	60.0	X							0	762,035	37,433
(5) Bridget Terry Long	1.0										
Trustee	60.0	X							0	599,365	69,269
(6) Cynthia Barnhart	2.0										
Co-Chair (Incoming)	60.0	X							0	540,810	16,028
(7) Glen Shor	1.0										
Trustee	60.0	X							0	690,228	65,733
(8) Jeff Busgang	1.0										
Trustee	60.0	X							0	135,595	8,388
(9) Katherine Lapp	1.0										
Trustee	60.0	X							0	736,446	47,393
(10) Martin Schmidt	2.0										
Co-Chair (Outgoing)	60.0	X							0	741,078	85,945
(11) Sanjay Sarma	1.0										
Trustee	60.0	X							0	475,665	152,901
(12) Catherine Smith	2.0										
President (Incoming)	0			X					0	0	0
(13) Nell Ma'luf	60.0										
Clerk and General Counsel	0			X					612,385	0	19,910
(14) Peter Brau	60.0										
Treasurer and Chief Financial Officer	0			X					486,490	0	43,737
(15) Edward Zarecor	60.0										
VP, Engineering	0				X				154,120	0	13,649
(16) Jean-Philippe Beaudry	60.0										
Chief Technology Officer	0				X				642,427	0	15,295



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(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
18) Kathleen Pugh VP, Content and Partner Success	60.0 .....0 ...				X			450,724	0	41,787
19) Lauren Holliday VP, Product	60.0 .....0 ...				X			494,570	0	38,784
20) Nina Huntemann VP, Learning	60.0 .....0 ...				X			275,265	0	15,129
21) Stephanie Brocoum Chief Marketing Officer	60.0 .....0 ...				X			617,368	0	30,718
22) Bonnie Vanzler Senior Legal Counsel	60.0 .....0 ...					X		313,583	0	17,205
23) Clive Wright VP, Sales and Client Success	60.0 .....0 ...					X		315,143	0	38,869
24) Jennifer McGowan Senior Legal Counsel	60.0 .....0 ...					X		306,967	0	41,767
25) Lee Rubenstein VP, Business Development	60.0 .....0 ...					X		386,952	0	30,241



(20) Sean Rye	60.0					X		316,808	0	13,215
Controller	.....0									
(27) Adam Medros	40.0						X	205,562	0	19,713
Former President and Co-CEO	.....0									
(28) Michael Hebert	40.0						X	107,446	0	4,231
Former Senior Director of People and Culture	.....0									
<b>1b Sub-Total</b>										
<b>c Total from continuation sheets to Part VII, Section A</b>										
<b>d Total (add lines 1b and 1c)</b>								7,474,241	5,412,719	1,190,863

**2** Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ► 149

		Yes	No
<b>3</b> Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	<b>3</b>	Yes	
<b>4</b> For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	<b>4</b>	Yes	
<b>5</b> Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>	<b>5</b>		No

## Section B. Independent Contractors

**1** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
THE KLEIN GROUP LLC 640 5TH AVENUE 14TH FLOOR NEW YORK, NY 10019	FINANCIAL SERVICES	3,200,000
GOODWIN PROCTER LLP 100 NORTHERN AVENUE BOSTON, MA 02210	LEGAL SERVICES	2,354,177
ARBISOFT LLC 2035 CENTRAL CIRCLE 201 MCKINNEY, TX 75069	ENGINEERING CONSULTING SERVICES	1,724,249
PRICEWATERHOUSECOOPERS LLP PO BOX 7247-8001 PHILADELPHIA, PA 19170	ACCOUNTING SERVICES	779,082
MATFRTAI ADVANTAGE LLC	EXECUTIVE CONSULTING SERVICES	229,195



Part VIII

Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII . . . . .

	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
<div><div>Federated campaigns . .</div><div>1a</div></div>				
<div><div>Contributions, Gifts, Grants, and Membership dues . .</div><div>1b</div></div>				
<div><div>OtherAmt Similar Amounts</div><div>1c</div></div>				
<div><div>d Related organizations</div><div>1d</div></div>				
<div><div>e Government grants (contributions)</div><div>1e</div></div>				
<div><div>f All other contributions, gifts, grants, and similar amounts not included above</div><div>1f</div></div>				
<div><div>287,754</div><div>g Noncash contributions included in lines 1a - 1f:\$</div><div>1g</div></div>				
<div><div>h Total. Add lines 1a-1f . . . . .</div><div>▶ 287,754</div></div>				
<div><div>2a CERTIFICATES REVENUE</div><div>Business Code</div></div>				
<div><div>611710</div></div>	27,684,708	27,684,708		
<div><div>venue , TUITION REVENUE</div><div>611710</div></div>	3,367,695	3,367,695		



## Program Service Revenue

<b>1</b> SUPPORTED COURSE REVENUE	611710	141,411	141,411		
<b>2</b>					
<b>3</b>					
<b>4</b>					
<b>5</b>		0	0	0	0
<b>f</b> All other program service revenue.					
<b>9 Total.</b> Add lines 2a–2f. . . . .		31,193,814			

<b>3</b> Investment income (including dividends, interest, and other similar amounts) . . . . .		1,854,450			1,854,450
<b>4</b> Income from investment of tax-exempt bond proceeds . . . . .					
<b>5</b> Royalties . . . . .					

	(i) Real	(ii) Personal			
<b>6a</b> Gross rents	181,427				
<b>b</b> Less: rental expenses	181,427				
<b>c</b> Rental income or (loss)	0	0			
<b>d</b> Net rental income or (loss) . . . . .			0		0

	(i) Securities	(ii) Other			
<b>7a</b> Gross amount from sales of assets other than inventory		800,000,000			
<b>b</b> Less: cost or other basis and sales expenses		-1,057,565			
<b>c</b> Gain or (loss)	0	801,057,565			
<b>d</b> Net gain or (loss) . . . . .			801,057,565		801,057,565

## Other Revenue

<b>8a</b> Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c). See Part IV, line 18 . . . . .					
<b>b</b> Less: direct expenses . . . . .					
<b>c</b> Net income or (loss) from fundraising events . . . . .					
<b>9</b> Gross income from gaming activities. See Part IV, line 10 . . . . .					



See Part IV, line 19 . . . . .		<b>9a</b>				
<b>b</b> Less: direct expenses . . . . .		<b>9b</b>				
<b>c</b> Net income or (loss) from gaming activities . . . . . ▶						
<b>10a</b> Gross sales of inventory, less returns and allowances . . . . .		<b>10a</b>				
<b>b</b> Less: cost of goods sold . . . . .		<b>10b</b>				
<b>c</b> Net income or (loss) from sales of inventory . . . . . ▶						
Miscellaneous Revenue		Business Code				
<b>11a</b>	EVENT REVENUE	611710	133,428	133,428		
<b>b</b>	REFERRAL REVENUE	611710	78,968	78,968		
<b>c</b>						
<b>d</b>	All other revenue . . . . .		0	0	0	0
<b>e</b>	<b>Total.</b> Add lines 11a–11d . . . . . ▶		212,396			
<b>12</b>	<b>Total revenue.</b> See instructions . . . . . ▶		834,605,979	31,406,210	0	802,912,015

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Page **10****Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX . . . . . ☒**Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.**

	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
<b>1</b> Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 . . . . .				
<b>2</b> Grants and other assistance to domestic individuals. See Part IV, line 22 . . . . .				
<b>3</b> Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16. . . . .				
<b>4</b> Benefits paid to or for members . . . . .	0	0		



<b>5</b> Compensation of current officers, directors, trustees, and key employees . . . . .	2,516,568	1,963,698	552,870	
<b>6</b> Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . . .				
<b>7</b> Other salaries and wages . . . . .	15,934,002	12,431,626	3,500,067	2,309
<b>8</b> Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) . . . . .	684,822	534,372	150,450	
<b>9</b> Other employee benefits . . . . .	2,829,279	2,207,709	621,570	
<b>10</b> Payroll taxes . . . . .	1,034,836	807,491	227,345	
<b>11</b> Fees for services (non-employees):				
<b>a</b> Management . . . . .				
<b>b</b> Legal . . . . .	444,093	346,529	97,564	
<b>c</b> Accounting . . . . .	635,800	496,120	139,680	
<b>d</b> Lobbying . . . . .				
<b>e</b> Professional fundraising services. See Part IV, line 17				
<b>f</b> Investment management fees . . . . .	95,786	74,743	21,043	
<b>g</b> Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	13,144,273	10,256,580	2,887,693	0
<b>12</b> Advertising and promotion . . . . .	24,169	18,859	5,310	
<b>13</b> Office expenses . . . . .	1,662,469	1,297,238	365,231	
<b>14</b> Information technology . . . . .	71,079	55,464	15,615	
<b>15</b> Royalties . . . . .	14,429,735	14,429,735		
<b>16</b> Occupancy . . . . .	1,145,564	893,893	251,671	
<b>17</b> Travel . . . . .	73,714	57,520	16,194	
<b>18</b> Payments of travel or entertainment expenses for any federal, state, or local public officials . . . . .				
<b>19</b> Conferences, conventions, and meetings . . . . .	68,259	53,263	14,996	
<b>20</b> Interest . . . . .	590,596	460,847	129,749	
<b>21</b> Payments to affiliates . . . . .				
<b>22</b> Depreciation, depletion, and amortization . . . . .	160,672	125,374	35,298	
<b>23</b> Insurance . . . . .	162,278	126,627	35,651	
<b>24</b> Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
<b>a</b> ADMIN FEES - MIT	225,633	176,063	49,570	



<b>b</b> COURSE MATERIALS	70,034	70,034		
<b>c</b> VERIFICATION FEES	64,297	50,171	14,126	
<b>d</b> PROCTORING FEES	64,175	64,175		
<b>e</b> All other expenses	644,795	503,140	141,655	0
<b>25 Total functional expenses.</b> Add lines 1 through 24e	56,776,928	47,501,271	9,273,348	2,309
<b>26 Joint costs.</b> Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720).				

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Page **11**Part X **Balance Sheet**Check if Schedule O contains a response or note to any line in this Part IX ☐

			(A) Beginning of year		(B) End of year
Assets	<b>1</b> Cash—non-interest-bearing		15,194,014	<b>1</b>	1,008,591
	<b>2</b> Savings and temporary cash investments		0	<b>2</b>	650,423,116
	<b>3</b> Pledges and grants receivable, net			<b>3</b>	
	<b>4</b> Accounts receivable, net		9,741,846	<b>4</b>	13,000,000
	<b>5</b> Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		0	<b>5</b>	0
	<b>6</b> Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		0	<b>6</b>	0
	<b>7</b> Notes and loans receivable, net			<b>7</b>	
	<b>8</b> Inventories for sale or use			<b>8</b>	
	<b>9</b> Prepaid expenses and deferred charges		15,092,233	<b>9</b>	187,511
	<b>10a</b> Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	<b>10a</b>	0		
	<b>b</b> Less: accumulated depreciation	<b>10b</b>	0	568,680	<b>10c</b> 0
	<b>11</b> Investments—publicly traded securities			<b>11</b>	
	<b>12</b> Investments—other securities. See Part IV, line 11		0	<b>12</b>	54,015,505
	<b>13</b> Investments—program-related. See Part IV, line 11		0	<b>13</b>	



	<b>14</b>	Intangible assets . . . . .		<b>14</b>	
	<b>15</b>	Other assets. See Part IV, line 11 . . . . .	0	<b>15</b>	0
	<b>16</b>	<b>Total assets.</b> Add lines 1 through 15 (must equal line 33) . . . .	40,596,773	<b>16</b>	718,634,723
Liabilities	<b>17</b>	Accounts payable and accrued expenses . . . . .	29,900,546	<b>17</b>	450,321
	<b>18</b>	Grants payable . . . . .		<b>18</b>	
	<b>19</b>	Deferred revenue . . . . .	46,866,932	<b>19</b>	0
	<b>20</b>	Tax-exempt bond liabilities . . . . .		<b>20</b>	
	<b>21</b>	Escrow or custodial account liability. Complete Part IV of Schedule D		<b>21</b>	
	<b>22</b>	Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons . . . . .	0	<b>22</b>	0
	<b>23</b>	Secured mortgages and notes payable to unrelated third parties . . . .		<b>23</b>	
	<b>24</b>	Unsecured notes and loans payable to unrelated third parties . . . .		<b>24</b>	
	<b>25</b>	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17 - 24). Complete Part X of Schedule D	21,729,900	<b>25</b>	0
	<b>26</b>	<b>Total liabilities.</b> Add lines 17 through 25 . . . .	98,497,378	<b>26</b>	450,321
Net Assets or Fund Balances		<b>Organizations that follow FASB ASC 958, check here <input checked="" type="checkbox"/> and complete lines 27, 28, 32, and 33.</b>			
	<b>27</b>	Net assets without donor restrictions . . . . .	-58,422,392	<b>27</b>	718,184,402
	<b>28</b>	Net assets with donor restrictions . . . . .	521,787	<b>28</b>	0
		<b>Organizations that do not follow FASB ASC 958, check here <input type="checkbox"/> and complete lines 29 through 33.</b>			
	<b>29</b>	Capital stock or trust principal, or current funds . . . . .		<b>29</b>	
	<b>30</b>	Paid-in or capital surplus, or land, building or equipment fund . . . .		<b>30</b>	
	<b>31</b>	Retained earnings, endowment, accumulated income, or other funds		<b>31</b>	
	<b>32</b>	Total net assets or fund balances . . . . .	-57,900,605	<b>32</b>	718,184,402
	<b>33</b>	Total liabilities and net assets/fund balances . . . . .	40,596,773	<b>33</b>	718,634,723

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## Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI ☒

<b>1</b>	Total revenue (must equal Part VIII, column (A), line 12) . . . . .	<b>1</b>	834,605,979
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<b>2</b>	Total expenses (must equal Part IX, column (A), line 25)	<b>2</b>	56,776,928
<b>3</b>	Revenue less expenses. Subtract line 2 from line 1	<b>3</b>	777,829,051
<b>4</b>	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	<b>4</b>	-57,900,605
<b>5</b>	Net unrealized gains (losses) on investments	<b>5</b>	-1,222,258
<b>6</b>	Donated services and use of facilities	<b>6</b>	
<b>7</b>	Investment expenses	<b>7</b>	
<b>8</b>	Prior period adjustments	<b>8</b>	
<b>9</b>	Other changes in net assets or fund balances (explain in Schedule O)	<b>9</b>	-521,786
<b>10</b>	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	<b>10</b>	718,184,402

## Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII ☐

**1** Accounting method used to prepare the Form 990: ☐ Cash ☒ Accrual ☐ Other \_\_\_\_\_

If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.

**2a** Were the organization's financial statements compiled or reviewed by an independent accountant?

If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:

☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis

**b** Were the organization's financial statements audited by an independent accountant?

If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:

☒ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis

**c** If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?

If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.

**3a** As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?

**b** If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.

Yes No

2a No

2b Yes

2c Yes

3a No

3b

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## Additional Data

Return to Form



**Software ID:** 21014044

**Software Version:** 2021v4.2

**Form 990, Special Condition Description:**

Special Condition Description
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efile Public Visual Render

ObjectID: 202311329349308161 - Submission: 2023-05-12

**SCHEDULE A**  
**(Form 990)**Department of the Treasury  
Internal Revenue Service**Public Charity Status and Public Support****Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.**▶ **Attach to Form 990 or Form 990-EZ.**▶ **Go to [www.irs.gov/Form990](https://www.irs.gov/Form990) for instructions and the latest information.****Name of the organization**

Axim Collaborative Inc

**Employer**

46-080774

**Part I Reason for Public Charity Status** (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i)**.
- 2 ☐ A school described in **section 170(b)(1)(A)(ii)**. (Attach Schedule E (Form 990).)
- 3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii)**.
- 4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iv)**. Enter the name, city, and state: \_\_\_\_\_
- 5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(v)**. (Complete Part II.)
- 6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(vi)**.
- 7 ☐ An organization that normally receives a substantial part of its support from a governmental unit or from a group of governmental units described in **section 170(b)(1)(A)(vii)**. (Complete Part II.)
- 8 ☐ A community trust described in **section 170(b)(1)(A)(viii)**. (Complete Part II.)
- 9 ☐ An agricultural research organization described in **section 170(b)(1)(A)(ix)** operated in conjunction with a land-grant college of agriculture. See instructions. Enter the name, city, and state of the college or university: \_\_\_\_\_
- 10 ☐ An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, or similar payments from the general public or the general membership of an organization; (2) more than 33 1/3% of its support from investment income and unrelated business taxable income (less section 511 tax) from businesses acquired after December 31, 1975. See **section 509(a)(2)**. (Complete Part III.)
- 11 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4)**.
- 12 ☒ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the programs of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2)**. See instructions on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
  - a ☒ **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), type of organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization vested in the same persons that control or manage the supported organization(s). **complete Part IV, Sections A and B.**
  - b ☐ **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s) the management of the supporting organization vested in the same persons that control or manage the supported organization(s). **must complete Part IV, Sections A and C.**
  - c ☐ **Type III functionally integrated.** A supporting organization operated in connection with, and functional integration with, one or more supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
  - d ☐ **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) but not functionally integrated with them. **You must complete Part IV, Sections A, D, and E.**



functionally integrated. The organization generally must satisfy a distribution requirement and an attentive instructions). **You must complete Part IV, Sections A and D, and Part V.**

**e** ☐ Check this box if the organization received a written determination from the IRS that it is a Type I, Type II integrated, or Type III non-functionally integrated supporting organization.

**f** Enter the number of supported organizations . . . . .

**g** Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount monetary (see instr
			Yes	No	
(A) MASSACHUSETTS INSTITUTE OF TECHNOLOGY	042103594	2	Yes		
(B) PRESIDENT AND FELLOWS OF HARVARD COLLEGE	042103580	2	Yes		
<b>Total</b>	<u>2</u>				

**For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.**

Cat. No. 11285F

**S**

Schedule A (Form 990) 2021

**Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 1**  
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed the tests listed below, please complete Part III.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ►	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e)
<b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grant.") . . .					
<b>2</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf. . . .					
<b>3</b> The value of services or facilities furnished by a governmental unit to the organization without charge..					
<b>4 Total.</b> Add lines 1 through 3					
<b>5</b> The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)					



shown on line 11, column (f) . . .					
<b>6 Public support.</b> Subtract line 5 from line 4.					
<b>Section B. Total Support</b>					
<b>Calendar year (or fiscal year beginning in) ▶</b>	<b>(a) 2017</b>	<b>(b) 2018</b>	<b>(c) 2019</b>	<b>(d) 2020</b>	<b>(e)</b>
<b>7</b> Amounts from line 4. . . . .					
<b>8</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources. . . . .					
<b>9</b> Net income from unrelated business activities, whether or not the business is regularly carried on. . . . .					
<b>10</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.). . . . .					
<b>11 Total support.</b> Add lines 7 through 10					
<b>12</b> Gross receipts from related activities, etc. (see instructions) . . . . .					
<b>13 First 5 years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and <b>stop here</b> . . . . .					

### Section C. Computation of Public Support Percentage

<b>14</b> Public support percentage for 2021 (line 6, column (f) divided by line 11, column (f)) . . . . .	
<b>15</b> Public support percentage for 2020 Schedule A, Part II, line 14 . . . . .	
<b>16a 33 1/3% support test—2021.</b> If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization . . . . .	
<b>b 33 1/3% support test—2020.</b> If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization . . . . .	
<b>17a 10%-facts-and-circumstances test—2021.</b> If the organization did not check a box on line 13, 16a, or 16b, and if the organization meets the "facts-and-circumstances" test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization . . . . .	
<b>b 10%-facts-and-circumstances test—2020.</b> If the organization did not check a box on line 13, 16a, 16b, or 17a, and if the organization meets the "facts-and-circumstances" test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization . . . . .	
<b>18 Private foundation.</b> If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization . . . . .	

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### Part III

### Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under the tests listed below, please complete Part II.)



**Section A. Public Support**

<b>Calendar year (or fiscal year beginning in) ►</b>	<b>(a) 2017</b>	<b>(b) 2018</b>	<b>(c) 2019</b>	<b>(d) 2020</b>	<b>(e)</b>
<b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .					
<b>2</b> Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose					
<b>3</b> Gross receipts from activities that are not an unrelated trade or business under section 513 . . . . .					
<b>4</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf. . .					
<b>5</b> The value of services or facilities furnished by a governmental unit to the organization without charge					
<b>6 Total.</b> Add lines 1 through 5					
<b>7a</b> Amounts included on lines 1, 2, and 3 received from disqualified persons					
<b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year.					
<b>c</b> Add lines 7a and 7b. .					
<b>8 Public support.</b> (Subtract line 7c from line 6.)					

**Section B. Total Support**

<b>Calendar year (or fiscal year beginning in) ►</b>	<b>(a) 2017</b>	<b>(b) 2018</b>	<b>(c) 2019</b>	<b>(d) 2020</b>	<b>(e)</b>
<b>9</b> Amounts from line 6. . .					
<b>10a</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources. .					
<b>b</b> Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975.					
<b>c</b> Add lines 10a and 10b.					
<b>11</b> Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on.					
<b>12</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) . .					
<b>13 Total support.</b> (Add lines 9, 10c, 11, and 12.) .					



- 14 First 5 years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here.** . . . . .

### Section C. Computation of Public Support Percentage

- 15** Public support percentage for 2021 (line 8, column (f) divided by line 13, column (f)) . . . . .
- 16** Public support percentage from 2020 Schedule A, Part III, line 15 . . . . .

### Section D. Computation of Investment Income Percentage

- 17** Investment income percentage for **2021** (line 10c, column (f) divided by line 13, column (f)) . . . . .
- 18** Investment income percentage from **2020** Schedule A, Part III, line 17 . . . . .
- 19a 33 1/3% support tests-2021.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization.
- b 33 1/3% support tests-2020.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization.
- 20 Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions.

## Schedule A (Form 990) 2021

### Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, of Part I, complete Section A. If you checked box 12b, of Part I, complete Sections A and C. If you checked box 12c, of Part I, complete Sections A, D, and E. If you checked box 12d, of Part I, complete Sections A and D, and complete Part V.)

### Section A. All Supporting Organizations

- 1** Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2** Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and that the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made its determination.
- c** Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- 4a** Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," answer lines 4b and 4c below.
- b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization?



organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being co-supervised by or in connection with its supported organizations.

- c** Did the organization support any foreign supported organization that does not have an IRS determination under 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that a to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a** Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer and 5c below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as an amendment to the organizing document).
- b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only.** Was the substitution the result of an event beyond the organization's control?
- 6** Did the organization provide support (whether in the form of grants or the provision of services or facilities) to any individual other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the fil organization's supported organizations? If "Yes," provide detail in **Part VI**.
- 7** Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8** Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- 9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2)? If "Yes," provide detail in **Part VI**.
- b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the organization had an interest? If "Yes," provide detail in **Part VI**.
- c** Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, any entity in which the supporting organization also had an interest? If "Yes," provide detail in **Part VI**.
- 10a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (relating to certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
- b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine if the organization had excess business holdings).

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- 11** Has the organization accepted a gift or contribution from any of the following persons?
- a** A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c governing body of a supported organization?
  - b** A family member of a person described on 11a above?
  - c** A 35% controlled entity of a person described on line 11a or 11b above? *If "Yes" to 11a, 11b, or 11c, provide details in **Part VI**.*

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### Section B. Type I Supporting Organizations

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- 1** Did the officers, directors, trustees, or membership of one or more supported organizations have the power to reappoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? *If "Yes," describe in **Part VI** how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and remove directors or trustees were allocated among the supported organizations and what conditions or restrictions applied to such powers during the tax year.*
- 2** Did the organization operate for the benefit of any supported organization other than the supported organization operated, supervised, or controlled the supporting organization? *If "Yes," explain in **Part VI** how providing such support carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.*

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### Section C. Type II Supporting Organizations

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- 1** Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? *If "No," describe in **Part VI** how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).*

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### Section D. All Type III Supporting Organizations

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- 1** Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the organization's Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?
- 2** Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? *If "No," explain in **Part VI** how the organization maintained a close and continuous working relationship with the supported organization(s).*
- 3** By reason of the relationship described in line 2 above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at any time during the tax year? *If "Yes," describe in **Part VI** the role the organization's supported organizations played in the organization's activities.*

---

### Section E. Type III Functionally-Integrated Supporting Organizations

---

- 1** Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (**see instructions**):
  - a** ☐ The organization satisfied the Activities Test. Complete **line 2** below.
  - b** ☐ The organization is the parent of each of its supported organizations. Complete **line 3** below.
  - c** ☐ The organization supported a governmental entity. Describe in **Part VI** how you supported a government entity.



**2 Activities Test. Answer lines 2a and 2b below.**

- a** Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? *If "Yes," then in **Part VI identify those supported organizations and explain** how these activities directly furthered their exempt purposes, how the organization responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.*
- b** Did the activities described on line 2a, above constitute activities that, but for the organization's involvement, on of the organization's supported organization(s) would have been engaged in? *If "Yes," explain in **Part VI** the reason the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.*

**3 Parent of Supported Organizations. Answer lines 3a and 3b below.**

- a** Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of the supported organizations? *If "Yes" or "No", provide details in **Part VI**.*
- b** Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of the supported organizations? *If "Yes," describe in **Part VI** the role played by the organization in this regard.*

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## Schedule A (Form 990) 2021

**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations**

- 1** ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (*explain in **Part VI***). All other Type III non-functionally integrated supporting organizations must complete Section A and B.

Section A - Adjusted Net Income		(A) Prior Year
<b>1</b> Net short-term capital gain	<b>1</b>	
<b>2</b> Recoveries of prior-year distributions	<b>2</b>	
<b>3</b> Other gross income (see instructions)	<b>3</b>	
<b>4</b> Add lines 1 through 3	<b>4</b>	
<b>5</b> Depreciation and depletion	<b>5</b>	
<b>6</b> Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	<b>6</b>	
<b>7</b> Other expenses (see instructions)	<b>7</b>	
<b>8 Adjusted Net Income</b> (subtract lines 5, 6 and 7 from line 4)	<b>8</b>	
Section B - Minimum Asset Amount		(A) Prior Year
<b>1</b> Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):	<b>1</b>	



<b>a</b> Average monthly value of securities	<b>1a</b>	
<b>b</b> Average monthly cash balances	<b>1b</b>	
<b>c</b> Fair market value of other non-exempt-use assets	<b>1c</b>	
<b>d Total</b> (add lines 1a, 1b, and 1c)	<b>1d</b>	
<b>e Discount</b> claimed for blockage or other factors (explain in detail in <b>Part VI</b> ):		
<b>2</b> Acquisition indebtedness applicable to non-exempt use assets	<b>2</b>	
<b>3</b> Subtract line 2 from line 1d	<b>3</b>	
<b>4</b> Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	<b>4</b>	
<b>5</b> Net value of non-exempt-use assets (subtract line 4 from line 3)	<b>5</b>	
<b>6</b> Multiply line 5 by 0.035	<b>6</b>	
<b>7</b> Recoveries of prior-year distributions	<b>7</b>	
<b>8 Minimum Asset Amount</b> (add line 7 to line 6)	<b>8</b>	
<b>Section C - Distributable Amount</b>		
<b>1</b> Adjusted net income for prior year (from Section A, line 8, Column A)	<b>1</b>	
<b>2</b> Enter 85% of line 1	<b>2</b>	
<b>3</b> Minimum asset amount for prior year (from Section B, line 8, Column A)	<b>3</b>	
<b>4</b> Enter greater of line 2 or line 3	<b>4</b>	
<b>5</b> Income tax imposed in prior year	<b>5</b>	
<b>6 Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	<b>6</b>	
<b>7</b> <input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally-integrated Type III supportin instructions)		

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Schedule A (Form 990) 2021

**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations** (continue)**Section D - Distributions**

<b>1</b> Amounts paid to supported organizations to accomplish exempt purposes	<b>1</b>
<b>2</b> Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	<b>2</b>
<b>3</b> Administrative expenses paid to accomplish exempt purposes of supported organizations	<b>3</b>
<b>4</b> Amounts paid to acquire exempt-use assets	<b>4</b>



<b>5</b> Qualified set-aside amounts ( <i>prior IRS approval required - provide details in <b>Part VI</b></i> )	<b>5</b>
<b>6</b> Other distributions ( <i>describe in <b>Part VI</b></i> ). See instructions	<b>6</b>
<b>7 Total annual distributions.</b> Add lines 1 through 6.	<b>7</b>
<b>8</b> Distributions to attentive supported organizations to which the organization is responsive ( <i>provide details in <b>Part VI</b></i> ). See instructions	<b>8</b>
<b>9</b> Distributable amount for 2021 from Section C, line 6	<b>9</b>
<b>10</b> Line 8 amount divided by Line 9 amount	<b>10</b>

<b>Section E - Distribution Allocations</b> (see instructions)	<b>(i) Excess Distributions</b>	<b>(ii) Underdistributions Pre-2021</b>
<b>1</b> Distributable amount for 2021 from Section C, line 6		
<b>2</b> Underdistributions, if any, for years prior to 2021 (reasonable cause required-- <i>explain in <b>Part VI</b></i> ). See instructions.		
<b>3</b> Excess distributions carryover, if any, to 2021:		
<b>a</b> From 2016. . . . .		
<b>b</b> From 2017. . . . .		
<b>c</b> From 2018. . . . .		
<b>d</b> From 2019. . . . .		
<b>e</b> From 2020. . . . .		
<b>f Total</b> of lines 3a through e		
<b>g</b> Applied to underdistributions of prior years		
<b>h</b> Applied to 2021 distributable amount		
<b>i</b> Carryover from 2016 not applied (see instructions)		
<b>j</b> Remainder. Subtract lines 3g, 3h, and 3i from line 3f.		
<b>4</b> Distributions for 2021 from Section D, line 7: \$		
<b>a</b> Applied to underdistributions of prior years		
<b>b</b> Applied to 2021 distributable amount		
<b>c</b> Remainder. Subtract lines 4a and 4b from line 4.		
<b>5</b> Remaining underdistributions for years prior to 2021, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, <i>explain in <b>Part VI</b></i> . See instructions.		
<b>6</b> Remaining underdistributions for 2021. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, <i>explain in <b>Part VI</b></i> . See instructions.		
<b>7 Excess distributions carryover to 2022.</b> Add lines 3j and 4c.		



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**Part VI Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section C, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional instructions).

## Facts And Circumstances Test

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## Additional Data

**Software ID:** 21014044  
**Software Version:** 2021v4.2



[efile Public Visual Render](#)

ObjectID: 202311329349308161 - Submission: 2023-05-12

**Schedule B****(Form 990)**Department of the Treasury  
Internal Revenue Service**Schedule of Contributors**

▶ Attach to Form 990, 990-EZ, or 990-PF.  
▶ Go to [www.irs.gov/Form990](https://www.irs.gov/Form990) for the latest information.

Name of the organization  
Axim Collaborative Inc**Emp**

46-0

**Organization type** (check one):**Filers of:****Section:**

Form 990 or 990-EZ

- ☐ 501(c)( ) (enter number) organization
- ☐ 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation
- ☐ 527 political organization

Form 990-PF

- ☐ 501(c)(3) exempt private foundation
- ☐ 4947(a)(1) nonexempt charitable trust treated as a private foundation
- ☐ 501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.**Note:** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Spe**General Rule**

- ☐ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions to money or other property) from any one contributor. Complete Parts I and II. See instructions for deter contributions.

**Special Rules**

- ☐ For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33<sup>1</sup>/<sub>3</sub>% supp under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, received from any one contributor, during the year, total contributions of the greater of (1) \$5,000 or (2)



received from any one contributor, during the year, total contributions of the greater of (i) \$5,000 or (ii) 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.

- ☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, lit purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.
- ☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributi If this box is checked, enter here the total contributions that were received during the year for an *exclu* purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because religious, charitable, etc., contributions totaling \$5,000 or more during the year . . . . .

**Caution:** An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of it or on its Form 990PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990-EZ, or 990-PF).

For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF.

Cat. No. 30613X

Page 2

Schedule B (Form 990) (2021)

Page

Name of organization  
Axim Collaborative Inc

Employer id  
46-0807740

## Part I

**Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions
<u>RESTRICTED</u>		
		\$ <u>RESTRICTED</u>
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions



-		\$
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions
-		\$
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions
-		\$
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions
-		\$
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions
-		\$



## Schedule B (Form 990) (2021)

Name of organization Axim Collaborative Inc	<b>Employer identification number</b> 46-0807740
--	---

**Part II** **Noncash Property** (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)
-		
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)
-		
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)
-		
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)
-		
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)
-		
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)
-		
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)
-		



## Schedule B (Form 990) (2021)

Name of organization Axim Collaborative Inc	Employer identification number 46-0807740
--	--

**Part III** *Exclusively* religious, charitable, etc., contributions to organizations described in section 501(c)(7) than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following for each organization completing Part III, enter the total of *exclusively* religious, charitable, etc., contributions for the year. (Enter this information once. See instructions.) ► \$ \_\_\_\_\_

Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of gift
-			
	(e) Transfer of gift		
	Transferee's name, address, and ZIP 4		Relationship of transferor
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of gift
-			
	(e) Transfer of gift		
	Transferee's name, address, and ZIP 4		Relationship of transferor
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of gift
-			
	(e) Transfer of gift		
	Transferee's name, address, and ZIP 4		Relationship of transferor



	<div></div> <div></div>	<div></div> <div></div>	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Des
-	<div></div> <div></div>	<div></div> <div></div>	<div></div> <div></div>
	(e) Transfer of gift		
	Transferee's name, address, and ZIP 4	Relationship of transferor	
	<div></div> <div></div>	<div></div> <div></div>	

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Additional Data

Software ID: 21014044  
Software Version: 2021v4.2



SCHEDULE D

(Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990.

▶ Go to [www.irs.gov/Form990](https://www.irs.gov/Form990) for instructions and the latest information.

Name of the organization

Axim Collaborative Inc

Employer id

46-0807740

Part I

Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.

Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds
1 Total number at end of year . . . . .		
2 Aggregate value of contributions to (during year)		
3 Aggregate value of grants from (during year)		
4 Aggregate value at end of year . . . . .		
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are t organization's property, subject to the organization's exclusive legal control? . . . . .		
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impern private benefit? . . . . .		

Part II

Conservation Easements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

☐ Preservation of land for public use (e.g., recreation or education)

☐ Preservation of an historically impo

☐ Protection of natural habitat

☐ Preservation of a certified historic s

☐ Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservat easement on the last day of the tax year.

	Held at
a Total number of conservation easements . . . . .	2a
b Total acreage restricted by conservation easements . . . . .	2b
c Number of conservation easements on a certified historic structure included in (a) . . . . .	2c
d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register . . . . .	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization tax year ▶

4 Number of states where property subject to conservation easement is located ▶

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?



and enforcement of the conservation easements it holds: . . . . .

- 6** Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements: \_\_\_\_\_
- 7** Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements: ► \$ \_\_\_\_\_
- 8** Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? . . . . .
- 9** In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, a balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describe the organization's accounting for conservation easements.

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.**  
Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

- 1a** If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public purpose, Part XIII, the text of the footnote to its financial statements that describes these items.
- b** If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public purpose, the following amounts relating to these items:
- (i) Revenue included on Form 990, Part VIII, line 1 . . . . . ► \$ \_\_\_\_\_
- (ii) Assets included in Form 990, Part X . . . . . ► \$ \_\_\_\_\_
- 2** If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items:
- a** Revenue included on Form 990, Part VIII, line 1 . . . . . ► \$ \_\_\_\_\_
- b** Assets included in Form 990, Part X . . . . . ► \$ \_\_\_\_\_

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat. No. 52283D

Schedule

Page 2

Schedule D (Form 990) 2021

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.**

- 3** Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of the organization's collections (check all that apply):
- a** ☐ Public exhibition
- b** ☐ Scholarly research
- c** ☐ Preservation for future generations
- d** ☐ Loan or exchange programs
- e** ☐ Other \_\_\_\_\_
- 4** Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
- 5** During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? . . .

**Part IV Escrow and Custodial Arrangements.**



Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on line 21.

**1a** Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? . . . . .

**b** If "Yes," explain the arrangement in Part XIII and complete the following table:

**c** Beginning balance . . . . .

**d** Additions during the year . . . . .

**e** Distributions during the year . . . . .

**f** Ending balance . . . . .

	<b>An</b>
<b>1c</b>	
<b>1d</b>	
<b>1e</b>	
<b>1f</b>	

**2a** Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? . . .

**b** If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII . . . .

### Part V Endowment Funds.

Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	<b>(a)</b> Current year	<b>(b)</b> Prior year	<b>(c)</b> Two years back	<b>(d)</b> Three years back
<b>1a</b> Beginning of year balance . . . . .				
<b>b</b> Contributions . . . . .				
<b>c</b> Net investment earnings, gains, and losses				
<b>d</b> Grants or scholarships . . . . .				
<b>e</b> Other expenditures for facilities and programs . . . . .				
<b>f</b> Administrative expenses . . . . .				
<b>g</b> End of year balance . . . . .				

**2** Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

**a** Board designated or quasi-endowment ▶ .....

**b** Permanent endowment ▶ .....

**c** Term endowment ▶ .....

The percentages on lines 2a, 2b, and 2c should equal 100%.

**3a** Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

**(i)** Unrelated organizations . . . . .

**(ii)** Related organizations . . . . .

**b** If "Yes" on 3a(ii), are the related organizations listed as required on Schedule R? . . . . .

**4** Describe in Part XIII the intended uses of the organization's endowment funds.

### Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part

Description of property	<b>(a)</b> Cost or other basis (investment)	<b>(b)</b> Cost or other basis (other)	<b>(c)</b> Accumulated depreciation
<b>1a</b> Land . . . . .			



<b>b</b> Buildings . . . . .			
<b>c</b> Leasehold improvements			
<b>d</b> Equipment . . . . .			
<b>e</b> Other . . . . .			
<b>Total.</b> Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).) . . . ▶			

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## Schedule D (Form 990) 2021

**Part VII Investments - Other Securities.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of Cost or end-of-yea
(1) Financial derivatives . . . . .		
(2) Closely-held equity interests . . . . .		
(3) Other _____		
(A) INVESTMENT PORTFOLIO	54,015,505	F
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
<b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 12.) ▶	54,015,505	

**Part VIII Investments - Program Related.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11c. See Form 990, Part

(a) Description of investment	(b) Book value	(c) Method of Cost or end-of-yea
(1)		
(2)		
(3)		
(4)		



(5)		
(6)		
(7)		
(8)		
(9)		
<b>Total.</b> (Column (b) must equal Form 990, Part X, col.(B) line 13.)		

**Part IX Other Assets.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11d. See Form 990, Part

(a) Description

(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
<b>Total.</b> (Column (b) must equal Form 990, Part X, col.(B) line 15.)	

**Part X Other Liabilities.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f. See Form 990

1.	(a) Description of liability
(1)	Federal income taxes
	LINE OF CREDIT FROM AFFILIATES
	LEASE LIABILITY
	DUE TO AFFILIATE



**Total.** (Column (b) must equal Form 990, Part X, col.(B) line 25.)

**2.** Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been |

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Page 4

Schedule D (Form 990) 2021

**Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return**  
Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

<b>1</b>	Total revenue, gains, and other support per audited financial statements . . . . .		<b>1</b>
<b>2</b>	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
<b>a</b>	Net unrealized gains (losses) on investments . . . . .	<b>2a</b>	
<b>b</b>	Donated services and use of facilities . . . . .	<b>2b</b>	
<b>c</b>	Recoveries of prior year grants . . . . .	<b>2c</b>	
<b>d</b>	Other (Describe in Part XIII.) . . . . .	<b>2d</b>	-1,673,023
<b>e</b>	Add lines <b>2a</b> through <b>2d</b> . . . . .		<b>2e</b>
<b>3</b>	Subtract line <b>2e</b> from line <b>1</b> . . . . .		<b>3</b>
<b>4</b>	Amounts included on Form 990, Part VIII, line 12, but not on line <b>1</b> :		
<b>a</b>	Investment expenses not included on Form 990, Part VIII, line 7b . . . . .	<b>4a</b>	
<b>b</b>	Other (Describe in Part XIII.) . . . . .	<b>4b</b>	14,429,735
<b>c</b>	Add lines <b>4a</b> and <b>4b</b> . . . . .		<b>4c</b>
<b>5</b>	Total revenue. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 12.) . . . . .		<b>5</b>

**Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return**  
Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

<b>1</b>	Total expenses and losses per audited financial statements . . . . .		<b>1</b>
<b>2</b>	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
<b>a</b>	Donated services and use of facilities . . . . .	<b>2a</b>	
<b>b</b>	Prior year adjustments . . . . .	<b>2b</b>	
<b>c</b>	Other losses . . . . .	<b>2c</b>	
<b>d</b>	Other (Describe in Part XIII.) . . . . .	<b>2d</b>	-450,765
<b>e</b>	Add lines <b>2a</b> through <b>2d</b> . . . . .		<b>2e</b>
<b>3</b>	Subtract line <b>2e</b> from line <b>1</b> . . . . .		<b>3</b>



<b>4</b> Amounts included on Form 990, Part IX, line 25, but not on line 1:		
<b>a</b> Investment expenses not included on Form 990, Part VIII, line 7b . . . . .	<b>4a</b>	
<b>b</b> Other (Describe in Part XIII.) . . . . .	<b>4b</b>	14,429,735
<b>c</b> Add lines <b>4a</b> and <b>4b</b> . . . . .		<b>4c</b>
<b>5</b> Total expenses. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 18.) . . . . .		<b>5</b>

**Part XIII Supplemental Information**

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference	Explanation
Schedule D, Part X, Line 2 FIN 48 (ASC 740) footnote	THE ORGANIZATION TOOK AN UNCERTAIN TAX POSITION AS IT OF COURSES HOSTED BY THE ORGANIZATION WERE ELIGIBLE F TAXES.
Schedule D, Part XI, Line 2(d) Other revenues in audited financial statements not in form 990	INVESTMENT INCOME - -1825719 INTEREST EARNED - -28731 C WITH RENTAL EXPENSES - 181427
Schedule D, Part XI, Line 4(b) Other revenues in form 990 not in audited financial statements	SERVICE REVENUE NETTED WITH ROYALTY EXPENSES - 144297.
Schedule D, Part XII, Line 2(d) Other expenses in audited financial statements not in form 990	INVESTMENT INCOME - -1825719 INTEREST EARNED - -28731 F GROSS RENTAL INCOME - 181427 UNREALIZED GAIN (LOSS) OF
Schedule D, Part XII, Line 4(b) Other expenses in form 990 not in audited financial statements	ROYALTY EXPENSES NETTED WITH SERVICE REVENUES - 14429

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**Additional Data**

**Software ID:** 21014044  
**Software Version:** 2021v4.2



**SCHEDULE F  
(Form 990)****Statement of Activities Outside the United States**

OMB No. 1545-0047

▶ **Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.**▶ **Attach to Form 990.**▶ **Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.****2021**Open to Public  
InspectionDepartment of the Treasury  
Internal Revenue ServiceName of the organization  
Axim Collaborative Inc**Employer identification number**

46-0807740

**Part I General Information on Activities Outside the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 14b.

**1 For grantmakers.** Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? . . . . . ☐ **Yes** ☐ **No**

**2 For grantmakers.** Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.

**3** Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.)

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in the region	(f) Total expenditures for and investments in the region
Central America and the Caribbean			Program Services	SERVICES	32,302
East Asia and the Pacific			Program Services	SERVICES	897,424
Europe (Including Iceland and Greenland)			Program Services	SERVICES	1,615,323
Middle East and North Africa			Program Services	SERVICES	15,859
North America (Canada & Mexico only)			Program Services	SERVICES	383,373
Russia and Neighboring States			Program Services	SERVICES	1,188
South America			Program Services	SERVICES	147,144
South Asia			Program Services	SERVICES	163,049
Sub-Saharan Africa			Program Services	SERVICES	3,241
<b>3a</b> Sub-total . . . . .	0	0			3,258,903
<b>b</b> Total from continuation sheets to Part I . . . . .	0	0			0
<b>c Totals</b> (add lines 3a and 3b)	0	0			3,258,903

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Cat. No. 50082W

Schedule F (Form 990) 2021



Schedule F (Form 990) 2021

**Part II Grants and Other Assistance to Organizations or Entities Outside the United States.** Complete if the organization provided grants or other assistance to any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed

1	(a) Name of organization	(b) IRS code section	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash	(g) Amount of noncash
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<b>efile Public Visual Render</b>	<b>ObjectID: 202311329349308161 - Submission: 2023-05-12</b>	<b>TIN: 46-0807740</b>
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**Schedule J**  
 (Form 990)

**Compensation Information**

OMB No. 1545-0047

 For certain Officers, Directors, Trustees, Key Employees, and Highest  
 Compensated Employees

 ▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 23.**

 ▶ **Attach to Form 990.**

 ▶ **Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.**
**2021**

 Open to Public  
 Inspection

 Department of the Treasury  
 Internal Revenue Service

 Name of the organization  
 Axim Collaborative Inc

Employer identification number

46-0807740

**Part I Questions Regarding Compensation**
**1a** Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- |   |  |
|---|--|
| <input type="checkbox"/> First-class or charter travel            | <input type="checkbox"/> Housing allowance or residence for personal use |
| <input type="checkbox"/> Travel for companions                    | <input type="checkbox"/> Payments for business use of personal residence |
| <input type="checkbox"/> Tax idemnification and gross-up payments | <input type="checkbox"/> Health or social club dues or initiation fees   |
| <input type="checkbox"/> Discretionary spending account           | <input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef) |

**b** If any of the boxes on Line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain . . . . .

**2** Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked on Line 1a? . . . . .

**3** Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- |  |   |
|--|---|
| <input checked="" type="checkbox"/> Compensation committee   | <input type="checkbox"/> Written employment contract                                |
| <input type="checkbox"/> Independent compensation consultant | <input checked="" type="checkbox"/> Compensation survey or study                    |
| <input type="checkbox"/> Form 990 of other organizations     | <input checked="" type="checkbox"/> Approval by the board or compensation committee |

**4** During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

- a** Receive a severance payment or change-of-control payment? . . . . .
- b** Participate in, or receive payment from, a supplemental nonqualified retirement plan? . . . . .
- c** Participate in, or receive payment from, an equity-based compensation arrangement? . . . . .
- If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

**Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.**
**5** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

- a** The organization? . . . . .
- b** Any related organization? . . . . .
- If "Yes," on line 5a or 5b, describe in Part III.

**6** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

- a** The organization? . . . . .
- b** Any related organization? . . . . .
- If "Yes," on line 6a or 6b, describe in Part III.

**7** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described in lines 5 and 6? If "Yes," describe in Part III . . . . .

**8** Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe

	Yes	No
<b>1b</b>		
<b>2</b>		
<b>4a</b>	Yes	
<b>4b</b>		No
<b>4c</b>		No
<b>5a</b>		No
<b>5b</b>		No
<b>6a</b>		No
<b>6b</b>		No
<b>7</b>	Yes	



in Part III . . . . .			<b>8</b>	Yes	
<b>9</b> If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)? . . . . .			<b>9</b>	Yes	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat. No. 50053T

Schedule J (Form 990) 2021

Schedule J (Form 990) 2021

**Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional s

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

**Note.** The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and

(A) Name and Title		(B) Breakdown of W-2, 1099-MISC compensation, and/or 1099-NEC			(C) Retirement and other deferred compensation	(D) Nontaxable benefits
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation		
<b>1</b> Anant Agarwal CEO and President (Outgoing)	(i)	471,904	604,292	60,762	14,500	52,960
	(ii)	-	-	-	-	-
<b>2</b> Cynthia Barnhart Co-Chair (Incoming)	(i)	0	0	0	0	0
	(ii)	-	-	-	-	-
<b>3</b> Martin Schmidt Co-Chair (Outgoing)	(i)	517,603	0	23,208	14,500	1,528
	(ii)	-	-	-	-	-
<b>4</b> Alan Garber Co-Chair	(i)	0	0	0	0	0
	(ii)	-	-	-	-	-
<b>5</b> Bharat Anand Trustee	(i)	702,607	0	38,471	52,200	33,745
	(ii)	-	-	-	-	-
<b>6</b> Bridget Terry Long Trustee	(i)	0	0	0	0	0
	(ii)	-	-	-	-	-
<b>7</b> Glen Shor Trustee	(i)	420,462	111,500	230,073	36,360	1,073
	(ii)	-	-	-	-	-
<b>8</b> Katherine Lapp Trustee	(i)	494,693	20,000	84,672	36,360	32,909
	(ii)	-	-	-	-	-
<b>9</b> Sanjay Sarma Trustee	(i)	668,731	0	21,497	34,174	31,559
	(ii)	-	-	-	-	-
<b>10</b> Adam Medros Former President and Co-CEO	(i)	0	0	0	0	0
	(ii)	-	-	-	-	-
<b>11</b> Nell Ma'luf Clerk and General Counsel	(i)	671,677	40,000	24,769	36,360	11,033
	(ii)	-	-	-	-	-
<b>12</b> Peter Brau Treasurer and Chief Financial Officer	(i)	446,009	0	29,656	37,700	115,201
	(ii)	-	-	-	-	-



		0	0	0	0	0
<b>13</b> Michael Hebert	(i)	29,046	0	78,399	1,470	2,761
Former Senior Director of People and Culture	(ii)	-	-	-	-	-
		0	0	0	0	0
<b>14</b> Edward Zarecor	(i)	83,908	61,032	9,179	4,173	9,476
VP, Engineering	(ii)	-	-	-	-	-
		0	0	0	0	0
<b>15</b> Jean-Philippe Beaudry	(i)	319,084	303,959	19,384	14,250	1,045
Chief Technology Officer	(ii)	-	-	-	-	-
		0	0	0	0	0
<b>16</b> Johannes Heinlein	(i)	315,808	311,555	24,109	14,250	27,150
Chief Commercial Officer and SVP, Strategic Partnerships	(ii)	-	-	-	-	-
		0	0	0	0	0
<b>17</b> Kathleen Pugh	(i)	220,230	221,166	9,328	14,250	27,537
VP, Content and Partner Success	(ii)	-	-	-	-	-
		0	0	0	0	0
<b>18</b> Lauren Holliday	(i)	241,429	240,275	12,866	14,250	24,534
VP, Product	(ii)	-	-	-	-	-
		0	0	0	0	0
<b>19</b> Nina Huntemann	(i)	200,253	71,512	3,500	13,731	1,397
VP, Learning	(ii)	-	-	-	-	-
		0	0	0	0	0
<b>20</b> Stephanie Brocoun	(i)	301,922	295,906	19,540	14,250	16,468
Chief Marketing Officer	(ii)	-	-	-	-	-
		0	0	0	0	0
<b>21</b> Bonnie Vanzler	(i)	166,348	143,735	3,500	8,605	8,600
Senior Legal Counsel	(ii)	-	-	-	-	-
		0	0	0	0	0
<b>22</b> Clive Wright	(i)	218,516	89,347	7,280	14,250	24,619
VP, Sales and Client Success	(ii)	-	-	-	-	-
		0	0	0	0	0
<b>23</b> Sean Foye	(i)	165,588	129,671	21,549	9,715	3,501
Controller	(ii)	-	-	-	-	-
		0	0	0	0	0
<b>24</b> Lee Rubenstein	(i)	265,194	107,346	14,411	13,405	16,836
VP, Business Development	(ii)	-	-	-	-	-
		0	0	0	0	0
<b>25</b> Jennifer McGowan	(i)	156,481	146,987	3,500	8,796	32,971
Senior Legal Counsel	(ii)	-	-	-	-	-
		0	0	0	0	0

Schedule J (Form 990) 2021

**Part III Supplemental Information**

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this

Return Reference	Explanation
Schedule J, Part I, Line 4a Severance or change-of-control payment	MICHAEL HEBERT RECEIVED A SEVERANCE PAYMENT OF \$78,200 FROM AXIM COLLABORATIVE, INC. DURING CALEND.



Schedule J, Part I, Line / Non-fixed payments	TWO BONUSES WERE PAID - BONUSES AWARDED FOR OUTSTANDING PERFORMANCE AND RETENTION BONUSES FOR LEADERSHIP STAFF IN LIGHT OF THE POTENTIAL TRANSACTION AND THE NEED TO ENSURE CONTINUITY REGARDLES
Schedule J, Part I, Line 8 Payments on contract that is subject to the initial contract exception	NEW INTERIM CHIEF OPERATING OFFICER WAS HIRED.

Additional Data

Software ID: 21014044  
Software Version: 2021v4.2



**efile Public Visual Render** ObjectID: 202311329349308161 - Submission: 2023-05-12**Note:** To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.**SCHEDULE N  
(Form 990)****Liquidation, Termination, Dissolution, or Significant Disposition of As**

- ▶ **Complete** if the organization answered "Yes" on Form 990, Part IV, lines 31 or 32; or Form 990-EZ, line 3
- ▶ **Attach** certified copies of any articles of dissolution, resolutions, or plans.
- ▶ **Attach** to Form 990 or 990-EZ.
- ▶ **Go to** [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

Department of the Treasury

Internal Revenue Service

Name of the organization

Axim Collaborative Inc

**Part I Liquidation, Termination, or Dissolution.** Complete this part if the organization answered "Yes" on Form 990, Part IV, line 3:  
Part I can be duplicated if additional space is needed.

1	(a) Description of asset(s) distributed or transaction expenses paid	(b) Date of distribution	(c) Fair market value of asset(s) distributed or amount of transaction expenses	(d) Method of determining FMV for asset(s) distributed or transaction expenses	(e) EIN of recipient	(f) Name and
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**2** Did or will any officer, director, trustee, or key employee of the organization:

- a** Become a director or trustee of a successor or transferee organization? . . . . .
- b** Become an employee of, or independent contractor for, a successor or transferee organization? . . . . .
- c** Become a direct or indirect owner of a successor or transferee organization? . . . . .
- d** Receive, or become entitled to, compensation or other similar payments as a result of the organization's liquidation, termination, or dissolution? . . . . .
- e** If the organization answered "Yes" to any of the questions on lines 2a through 2d, provide the name of the person involved and explain in Part III. ▶

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Cat. No. 50087Z

Page 2

Schedule N (Form 990) 2021

**Part I Liquidation, Termination, or Dissolution** (continued)**Note.** If the organization distributed all of its assets during the tax year, then Form 990, Part X, column (B), line 16 (Total assets), and line 26 (Total liab

- 3** Did the organization distribute its assets in accordance with its governing instrument(s)? If "No," describe in Part III . . . . .
- 4a** Is the organization required to notify the attorney general or other appropriate state official of its intent to dissolve, liquidate, or terminate? . . . . .
- b** If "Yes," did the organization provide such notice? . . . . .
- 5** Did the organization discharge or pay all of its liabilities in accordance with state laws? . . . . .
- 6a** Did the organization have any tax-exempt bonds outstanding during the year? . . . . .
- b** If "Yes" on line 6a, did the organization discharge or defease all of its tax-exempt bond liabilities during the tax year in accordance with the Internal Revenue laws?
- c** If "Yes" on line 6b, describe in Part III how the organization defeased or otherwise settled these liabilities. If "No" on line 6b, explain in Part III.

**Part II Sale, Exchange, Disposition, or Other Transfer of More Than 25% of the Organization's Assets.** Complete this part if the organization answered "Yes" on Form 990, Part IV, line 32, or Form 990-EZ, line 36. Part II can be duplicated if additional

1	(a) Description of asset(s) distributed or transaction expenses paid	(b) Date of distribution	(c) Fair market value of asset(s) distributed or amount of transaction expenses	(d) Method of determining FMV for asset(s) distributed or transaction expenses	(e) EIN of recipient	(f) Name and
	CONTRIBUTED ASSETS AND ASSUMED LIABILITIES OF CIRCUIT SUB LLC ARE ACQUIRED BY 2U, INC.	11-16-2021	801,057,565	BOOK VALUE	26-2335939	2U INC 7900 HARKINS F LANHAM, MD 20

**2** Did or will any officer, director, trustee, or key employee of the organization:

- a** Become a director or trustee of a successor or transferee organization? . . . . .
- b** Become an employee of, or independent contractor for, a successor or transferee organization? . . . . .
- c** Become a direct or indirect owner of a successor or transferee organization? . . . . .
- d** Receive, or become entitled to, compensation or other similar payments as a result of the organization's significant disposition of assets? . . . . .



e If the organization answered "Yes" to any of the questions on lines 2a through 2d, provide the name of the person involved and explain in Part III. ►

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Cat. No. 50087Z

Schedule N (Form 990) 2021

Part III Supplemental Information.

Provide the information required by Part I, lines 2e and 6c, and Part II, line 2e. Also complete this part to provide any additio

Return Reference	Explanation
Schedule N, Part II, Line 2b Interested person is an employee of ind. contractor of transferee org.	KEY EMPLOYEES ANANT AGARWAL (ALSO AN OFFICER/TRUSTEE), JEAN-PHILIPPE BEAUDRY, STEPHANIE BROCOUM, LA BECAME EMPLOYEES OF 2U, INC., THE TRANSFEEEE ORGANIZATION.
Schedule N, Part II, Line 2d Interested person received compensation from significant disposition	AXIM COLLABORATIVE, INC. ENTERED RETENTION BONUS AGREEMENTS WITH THE LEADERSHIP TEAM THAT PROVIDE FOLLOWING FISCAL YEAR, WITH EARLY PAYMENT BEING TRIGGERED IN CERTAIN CIRCUMSTANCES INCLUDING A TRA TRANSFER OF SUBSTANTIALLY ALL OF AXIM COLLABORATIVE INC.'S ASSETS. PAYMENT UNDER THESE AGREEMENTS V EMPLOYEES: ANANT AGARWAL (ALSO AN OFFICER/TRUSTEE), JEAN-PHILIPPE BEAUDRY, PETER BRAU (ALSO AN OFFIC HEINLEIN, LAUREN HOLLIDAY, NELL MA'LUF (ALSO AN OFFICER), AND KATHLEEN PUGH.

Additional Data

Software ID: 21014044

Software Version: 2021v4.2



► Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

46-0807

55/62



Classes of members or stockholders	
Form 990, Part VI, Line 7a Members or stockholders electing members of governing body	AS SET FORTH IN THE BYLAWS, AXIM COLLABORATIVE, INC.'S GOVERNING BODY (BOARD COMPOSED OF AN EQUAL NUMBER OF PERSONS APPOINTED BY ITS TWO MEMBERS, HAF
Form 990, Part VI, Line 7b Decisions requiring approval by members or stockholders	AS SET FORTH IN THE BYLAWS, THE FOLLOWING POWERS ARE RESERVED TO THE MEMB THE SIZE OF THE BOARD OF TRUSTEES; (II) ELECTION, SUSPENSION, OR REMOVAL OF TH DIFFERENT, THE CHIEF EXECUTIVE OFFICER; AND (III) DETERMINATION OF WHETHER A TH OR INFORMATIONAL CONTENT WILL BE MADE ACCESSIBLE THROUGH THE ORGANIZATION CERTAIN RESERVED POWERS UNDER MGL CH.180.
Form 990, Part VI, Line 11b Review of form 990 by governing body	MEMBERS OF AXIM COLLABORATIVE, INC.'S SENIOR MANAGEMENT REVIEW THE FORM 99 AND BEFORE THE 990 IS FILED, AXIM COLLABORATIVE INC.'S AUDIT COMMITTEE IS PROVII COMMENT, AND APPROVAL, AND THE 990 IS SHARED WITH THE FULL BOARD.
Form 990, Part VI, Line 12c Conflict of interest policy	THE QUESTIONNAIRE AND POLICIES REQUIRE THAT COVERED INDIVIDUALS ANNUALLY AC THAT THEY ARE AWARE OF THE POLICY AND IDENTIFY ANY RELATIONSHIPS OR RESPONS POTENTIAL OF PRODUCING CONFLICTS OF INTEREST. EACH YEAR, DISCLOSURE FORMS , COVERED BY THESE POLICIES. IF A RESPONSE REVEALS A CONFLICT OR POTENTIAL CON REFERRED TO THE APPROPRIATE INDIVIDUAL OR BODY FOR CONSIDERATION AND MANA
Form 990, Part VI, Line 19 Required documents available to the public	AXIM COLLABORATIVE, INC.'S GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, STATEMENTS ARE AVAILABLE TO THE PUBLIC UPON REQUEST.
Form 990, Part IX, Column (D) FUNDRAISING	THE ORGANIZATION RECEIVES GENEROUS DONATIONS TO SUPPORT THE MISSION AND A FUNDRAISING.
Form 990, Part IX, Line 11g Other Fees	OTHER - Total Expense: 4902689, Program Service Expense: 3825606, Management and General Fundraising Expenses: ; ENGINEERING - Total Expense: 3200614, Program Service Expense: 249 General Expenses: 703150, Fundraising Expenses: ; MARKETING & BUSINESS DEVELOPMENT Program Service Expense: 2310583, Management and General Expenses: 650534, Fundraising Ex



	Expense: 977725, Program Service Expense: 762927, Management and General Expenses: 21479 EDUCATIONAL SUPPORT SERVICES - Total Expense: 720158, Program Service Expense: 56194 Expenses: 158213, Fundraising Expenses: ; RECRUITING - Total Expense: 355053, Program Serv Management and General Expenses: 78002, Fundraising Expenses: ; TEMPORARY HELP - Total E Service Expense: 21004, Management and General Expenses: 5913, Fundraising Expenses: ;
Form 990, Part XI, Line 9 Other changes in net assets or fund balances	OTHER CHANGES IN NET ASSETS - -521786;
GENERAL FORM 990, PAGE 1, BOX C	AXIM COLLABORATIVE, INC. WAS FORMERLY KNOWN AS THE CENTER FOR REIMAGINING I

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Cat. No. 51056K

Additional Data

Software ID: 21014044

Software Version: 2021v4.2



efile Public Visual Render		ObjectId: 202311329349308161 - Submission: 2023-05-12	
<div>SCHEDULE R (Form 990)</div> <div>Department of the Treasury Internal Revenue Service Name of the organization Axim Collaborative Inc</div>		<div>Related Organizations and Unrelated Partnerships</div> <div>▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ▶ Attach to Form 990. ▶ Go to <a href="https://www.irs.gov/Form990">www.irs.gov/Form990</a> for instructions and the latest information.</div>	
		Employer	46-080774

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.				
(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year asset
(1) CIRCUIT SUB LLC ONE BROADWAY 14TH FLOOR CAMBRIDGE, MA 02142 87-1658544	HOLDING COMPANY	DE	0	

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35, or 36. If the organization answered "No" on Form 990, Part IV, line 34, 35, or 36, no further information is required.				
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity (if section 501(c)(3))
(1) MASSACHUSETTS INSTITUTE OF TECHNOLOGY 77 MASSACHUSETTS AVENUE NE49-3142 CAMBRIDGE, MA 02139 04-2103594	EDUCATION	MA	501(c)(3)	2
(2) HARVARD UNIVERSITY 1033 Massachusetts Avenue 2nd Floor Cambridge, MA 02138 04-2103580	EDUCATION	MA	501(c)(3)	2



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Page 2

Schedule R (Form 990) 2021

**Part III Identification of Related Organizations Taxable as a Partnership.** Complete if the organization answered "Yes" on Form 990-R, Part III, line 1, for one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of- year assets	(h) Disproportionate allocations?	
							Yes	No

**Part IV Identification of Related Organizations Taxable as a Corporation or Trust.** Complete if the organization answered "Yes" on Form 990-R, Part III, line 1, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year asset

Page 3

Schedule R (Form 990) 2021



SCHEDULE R (FORM 990) 2021

**Part V Transactions With Related Organizations.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, o

**Note.** Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

**1** During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

- a** Receipt of **(i)** interest, **(ii)** annuities, **(iii)** royalties, or **(iv)** rent from a controlled entity . . . . .
- b** Gift, grant, or capital contribution to related organization(s) . . . . .
- c** Gift, grant, or capital contribution from related organization(s) . . . . .
- d** Loans or loan guarantees to or for related organization(s) . . . . .
- e** Loans or loan guarantees by related organization(s) . . . . .
- f** Dividends from related organization(s) . . . . .
- g** Sale of assets to related organization(s) . . . . .
- h** Purchase of assets from related organization(s) . . . . .
- i** Exchange of assets with related organization(s) . . . . .
- j** Lease of facilities, equipment, or other assets to related organization(s) . . . . .
- k** Lease of facilities, equipment, or other assets from related organization(s) . . . . .
- l** Performance of services or membership or fundraising solicitations for related organization(s) . . . . .
- m** Performance of services or membership or fundraising solicitations by related organization(s) . . . . .
- n** Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) . . . . .
- o** Sharing of paid employees with related organization(s) . . . . .
- p** Reimbursement paid to related organization(s) for expenses . . . . .
- q** Reimbursement paid by related organization(s) for expenses . . . . .
- r** Other transfer of cash or property to related organization(s) . . . . .
- s** Other transfer of cash or property from related organization(s) . . . . .

**2** If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transa

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	

Schedule R (Form 990) 2021

**Part VI Unrelated Organizations Taxable as a Partnership.** Complete if the organization answered "Yes" on Form 990, Part IV, line

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (meas was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary	(c) Legal	(d) Predominant	(e) Are all partners	(f) Share of	(g) Share of	(h) Disproportionate
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Part VII Supplemental Information

Return Reference	Explanation
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**Additional Data**

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**Software ID:** 21014044  
**Software Version:** 2021v4.2