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In October 2015, the European Securities Markets Authority (ESMA) published the Guidelines on Alternative Performance Measures (APM), of mandatory application for the regulated information to be published from 3 July 2016. Information and disclosures related to APM used on the present document are included in Annex I "Alternative Performance Measures" in the Management Report 2018 and Repsol's website.

The information contained in the document has not been verified or revised by the Auditors of Repsol.

2018-2020

Delivering value growth through the cycle

- 1. Company overview
- 2. Strategic progress
- 3. Upstream update
- 4. Downstream update
- 5. Low Carbon update
- 6. Digitalization & efficiencies
- 7. Conclusions & key targets
- 8. Historic data book



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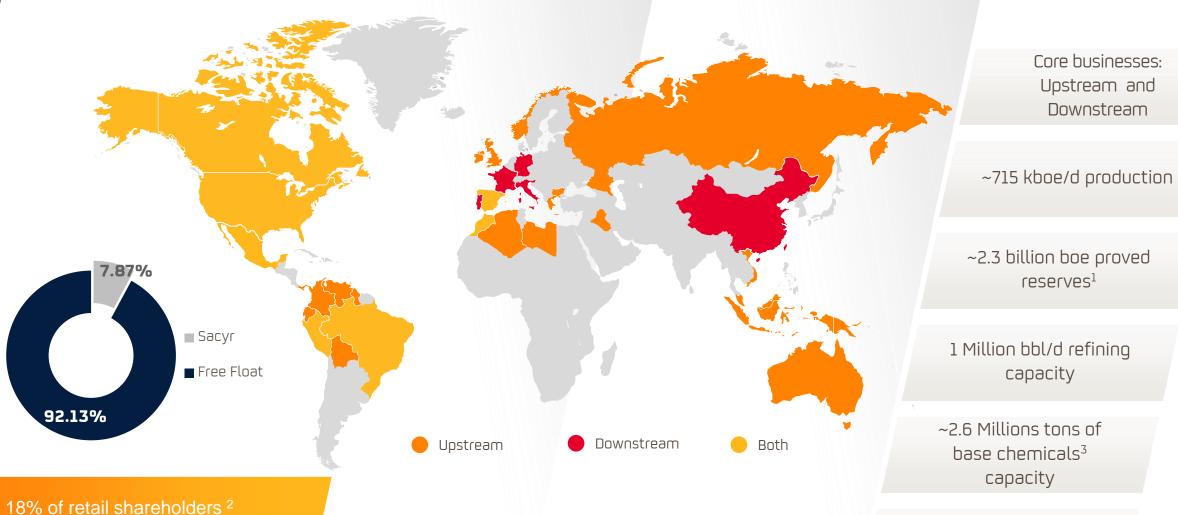
Company overview



Repsol: A unique, Integrated Global Position

Company overview





Zı.

~4,800 service stations

~30% of institutional shareholder

base managed under ESG criteria

Strategy 2018-2020

Company overview





Increasing shareholder returns

- **Dividend** per share **8% p.a. growth** with full buyback of shares
- Dividend target fully covered at \$50/bbl
- CFFO dividend coverage to grow from 3.9x in 2017 to 4.3x in 2020
- Sustainable long term pay-out

2. Growing our portfolio profitably



- Growth across all value-creation metrics, at any oil price
- Downstream activated as asset-light growth engine
- Upstream delivering performance improvement and portfolio upgrade
- Strong pipeline of **attractive growth** projects in both divisions

3. Thriving in the energy transition



- Develop long term options
- Leverage our competitive advantages
- Reduce carbon footprint
- Build new capabilities



4. Financial flexibility



A unique value proposition

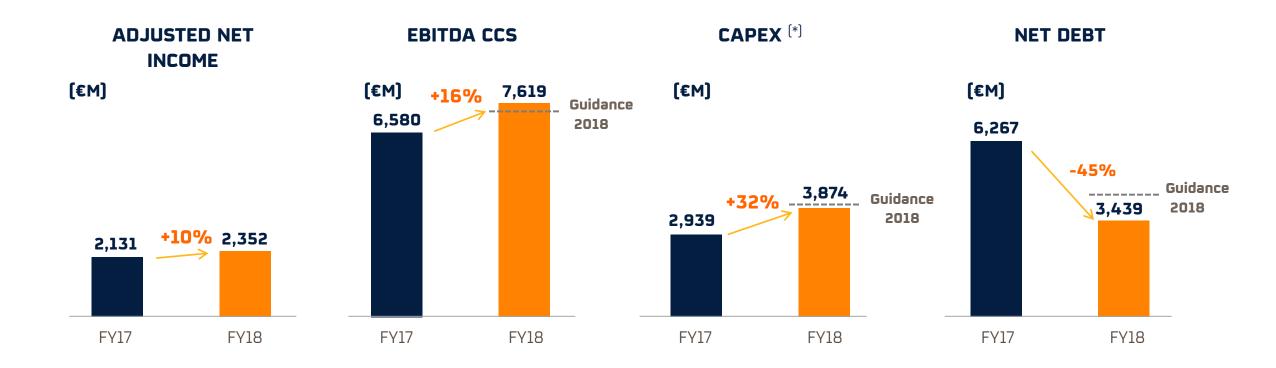
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Strategic progress



Strong delivery on 2018 commitmentsStrategic progress





CFFO in 2018 more than covered organic capex, dividend payments, share buybacks and financing costs

All 2018 targets were achieved Strategic progress



		CUMMITMENT	DELIVERY	
	EBITDA at CCS	€7.5 Bn	€7.6 Bn	\
	CAPEX	€3.8-4 Bn	€3.9 Bn	\
N O	NET DEBT	€3.5 Bn	€3.4 Bn	/
IMPLEMENTATION	Organic FCF Breakeven	50 \$/bbl (avg. 2018-2020)	54 \$ /Bbl ^[1]	/
PLEME	Dividend per share	~ € 0.9	~ € 0.9 ^[2]	/
Σ	Share Buyback	100%	100%	\
	Net production	715 Kboe/d	715 Kboe/d	/
	Upstream FCF Breakeven	< 50 \$/bbl (long-term)	< 50 \$/bbl	/

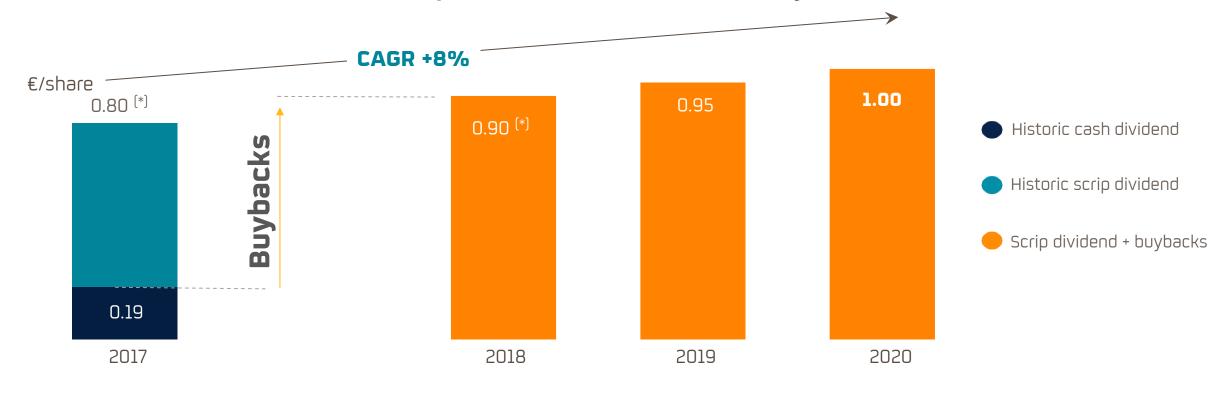
COMMITMENT

DELIVEDY

Increasing shareholder remuneration and full buyback of scrip Strategic progress



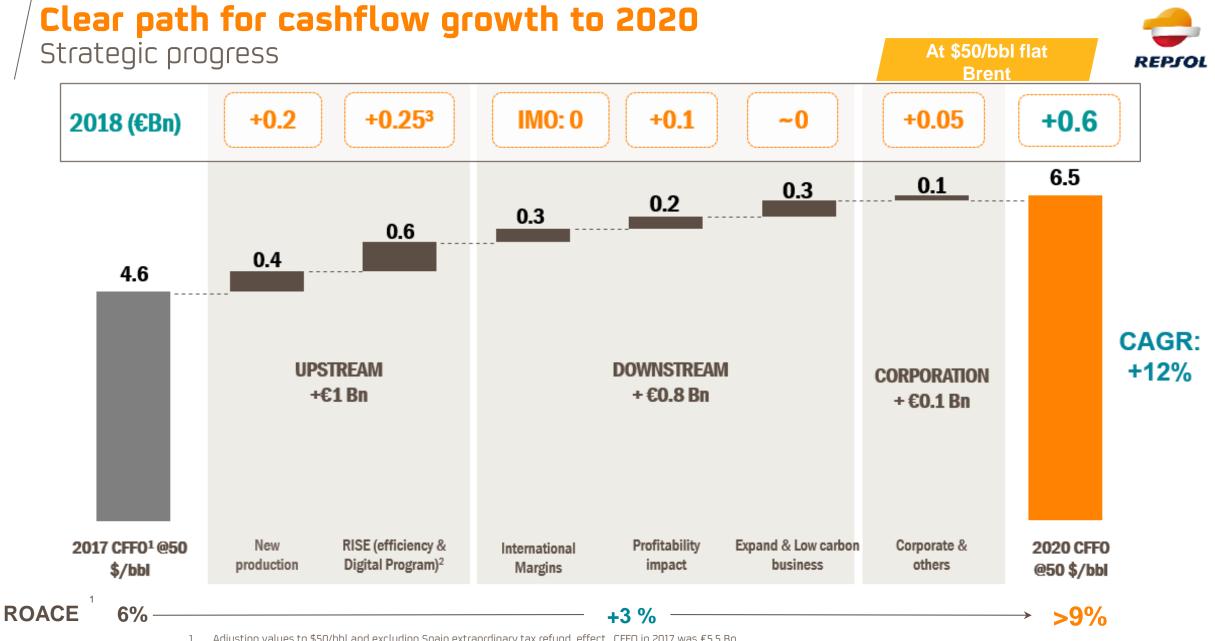
Dividend per share based on disbursement year



Buyback program in 2018:

68.8 M shares of capital reduction

Share capital of 1.527.4 M shares as of the end of 2018



Adjusting values to \$50/bbl and excluding Spain extraordinary tax refund effect. CFFO in 2017 was €5.5 Bn.

RISE production impact considered in new production

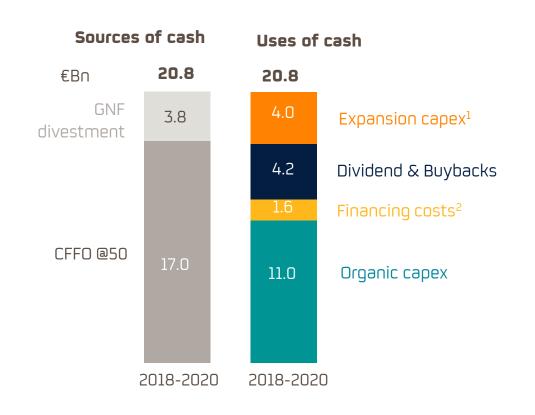
^{3.} Refers to sustainable savings

Strategic Plan fully funded at \$50/bbl Strategic progress



Fully funded at \$50/bbl keeping a strong financial position

Core portfolio capex in line with historical levels

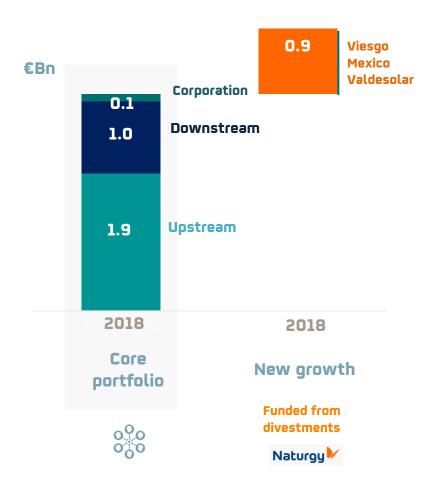




Capex in core and expand portfolios Strategic progress



2018 ACTUAL CAPEX IN LINE WITH 18-20 GUIDANCE. FLEXIBILITY TO FULFILL THE PERIOD COMMITMENT



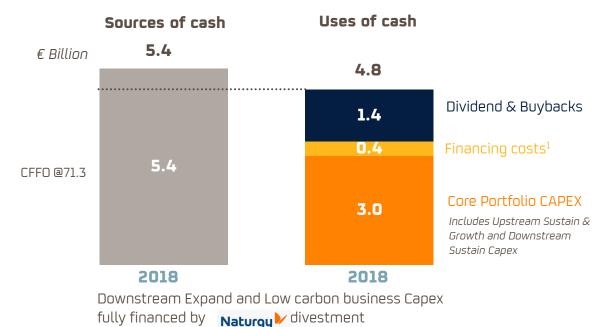
2018-20 CAPEX GUIDANCE: €15Bn (€11Bn ORGANIC AND €4Bn EXPANSION¹)



Leaner and more efficient operator through lower breakevensStrategic progress



CAPEX & Shareholders' retribution financed by organic CFFO excluding inorganic capex and divestments



Total Group's Free Cash Flow breakeven, excluding inorganic capex and divestments, was 54 \$/bbl in 2018, in line with our strategic objective



Ongoing efficiencies and digitalization initiatives will contribute with further savings towards 50\$/bbl target on average 2018-2020

Additional funds from higher oil and gas prices will fund the acceleration of organic projects

3

Upstream update



Core regions in the portfolio

Upstream

Production (kboe/d)

1P Reserves [Mboe]

RRR 3 year aver. [%]

RRR [%]^[1]





2017

695

101

North America

Unconventional portfolio, operatorship and valuable midstream positions

175 kboe/d

73%

79%



Regional scale, exploration record and cultural fit



2718

295 kboe/d



82%



18% / 42%



Total production



Gas production



Operatorship (by volume) / Op & Co-Op (by volume)

Europe, Africa & Brazil

High margin barrels, key development projects from exploration succes



165 kboe/d



19 %



6% / 47%

South East Asia

Self-financed growth, relationship with governments/NOCs



80 kboe/d



66%



28% / 53%

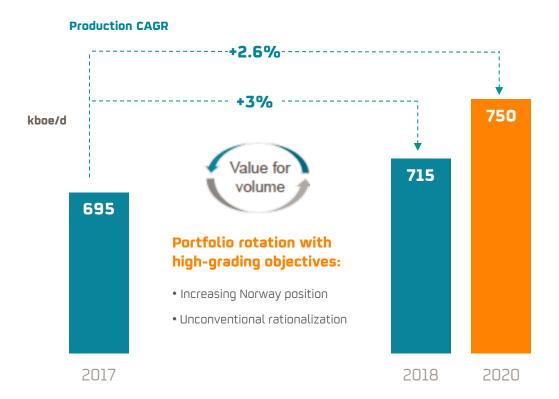
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Improving Upstream returns with profitable growth Upstream

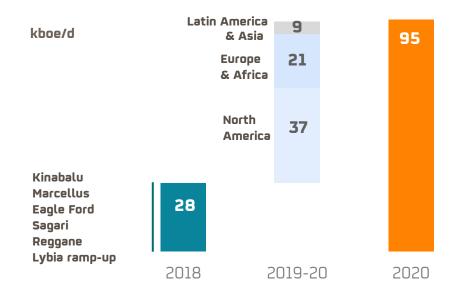


AROUND 3 % PRODUCTION GROWTH IN 2018 WITH IMPORTANT CONTRIBUTION FROM PROFITABLE SHORT-CYCLE PROJECTS

~3% production growth in 2018 in line with commitment (2.6% CAGR by 2020)



Around 28 kboe/d of new production from short-cycle projects in 2018



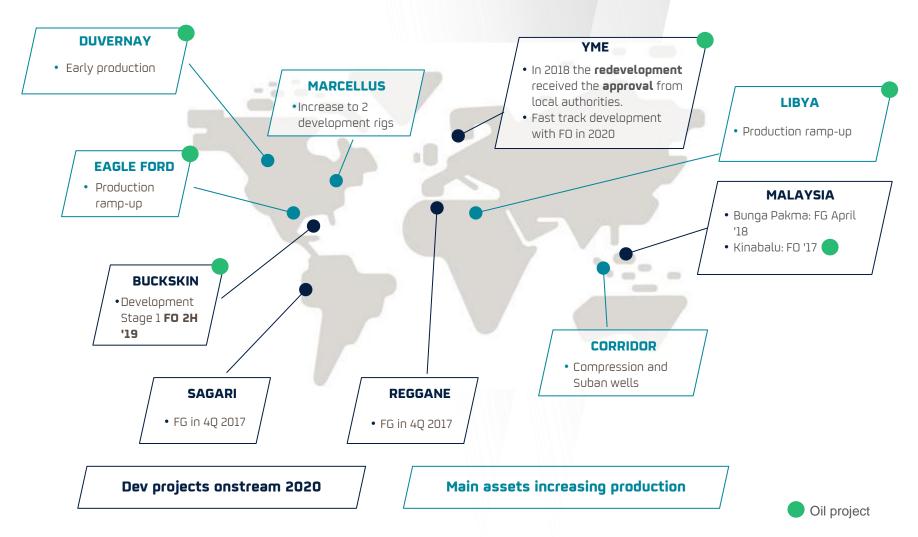
- Oil-biased new production in Libya, Eagle Ford and Kinabalu
- Incremental low cost production in gassy scale projects as Sagari, Marcellus and Reggane

Progressing on our short-cycle projects





Pipeline of Repsol's short-cycle projects...



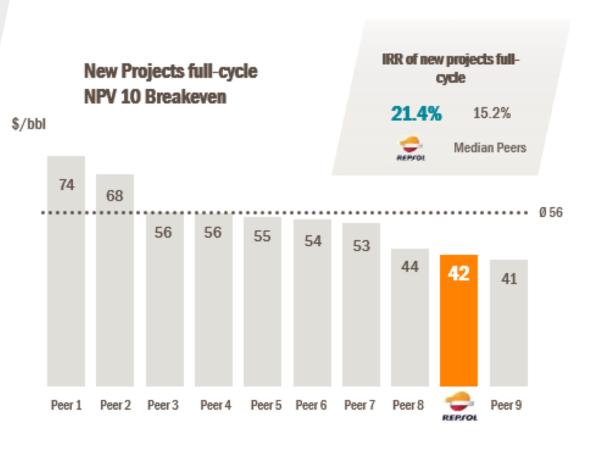
Working on our 2020+ project pipeline *Upstream*



Mid and long-term projects with attractive returns and phased developments

Duvernay (Canada) Alaska (US) •2 appraisal wells 10 wells were drilled in 2018. currently • Current focus on de-risking Ferrier East underway, with and expected FID is anticipated within encouraging early the next 12 months results <\$50/bbl • Phase 1: FO in 2023-24. production plateau Campos 33 (Brazil) net ~46 kboe/d Fully appraised <\$45/bbl • First gas/oil 2024-2026, net ~45 kboe/d CPO-9 (Colombia) <\$40/bbl Dev. Phase-1 sanctioned, production: net 7 kboe/d 2019 • FID Dev. Phase-2 expected in 2H19 Sagitario (Brazil) • FO in 2021-2022 & · Appraisal well to be production plateau net 20, drilled in 2Q 2019 kboe/d NPV breakeven <\$50/bbl Current estimate

Repsol's new projects have competitive full-cycle IRR and NPV breakeven



Note1: NPV Breakeven does not include exploration cost.

Building strong exploration portfolio in core areas

Upstream



Mexico, Brazil and Alaska

• Strengthening our exploration portfolio

Indonesia

• **Sakakemang discovery**, at least 2 TCF of recoverable resources)

Alaska

 2 appraisal well campaign of the Pikka area, currently underway, with encouraging early results

North America

Focus on emerging plays

- Strong technical advantage as Nanushuk play openers.
- Expanding our LATAM expertise and footprint into Mexico

East hemisphere Potential growth areas

- Legacy expertise in North Africa-Mediterranean.
- Strategic partnership with GPN for Russian exploration opportunities
- Near-field Exploration in **Norway**
- Top explorers in **Indonesia**

South America Repsol core basins

- •Exploiting our legacy advantages in the **Caribbean, Guyana** margin and **Brazil** pre-salt.
- •Thrust belt knowledge & stakeholders management in the **Andean Basins.**



4

Downstream update



World-class position *Downstream*

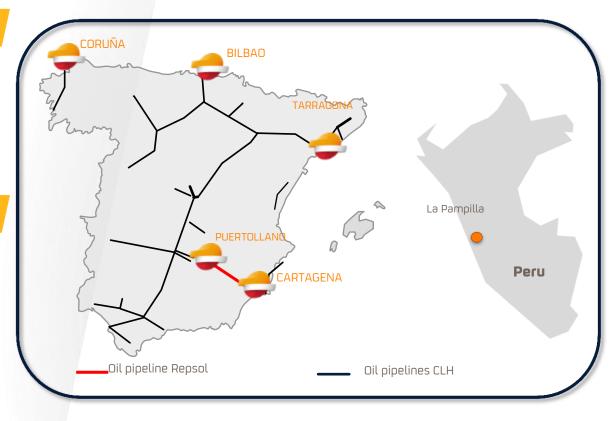


Refining

- 1 million bbl/d of refining capacity
- Highly competitive EU 1Q in Solomon NCM¹ benchmark and fully invested for IMO²
- Peru refining leader, updated with new desulfurization units

Commercial

- More than 4,800 service stations
- LPG leader in Spain
- Customer-centric with 10 million customers and strong energy brand
- Leadership in **convenience retail** with enhanced **digital** capabilities
- Spain fuels share: >36%, LPG share: 74%, Peru fuels share: >20%



Chemicals

- High performing integrated and regional leader
- Capability for more than 30% light feedstock (LPGs)
- Key positions in high value products (PO/Polyols, Rubber, EVA)

Trading

 Strong position in Europe and growing asset footprint globally

Lubricants

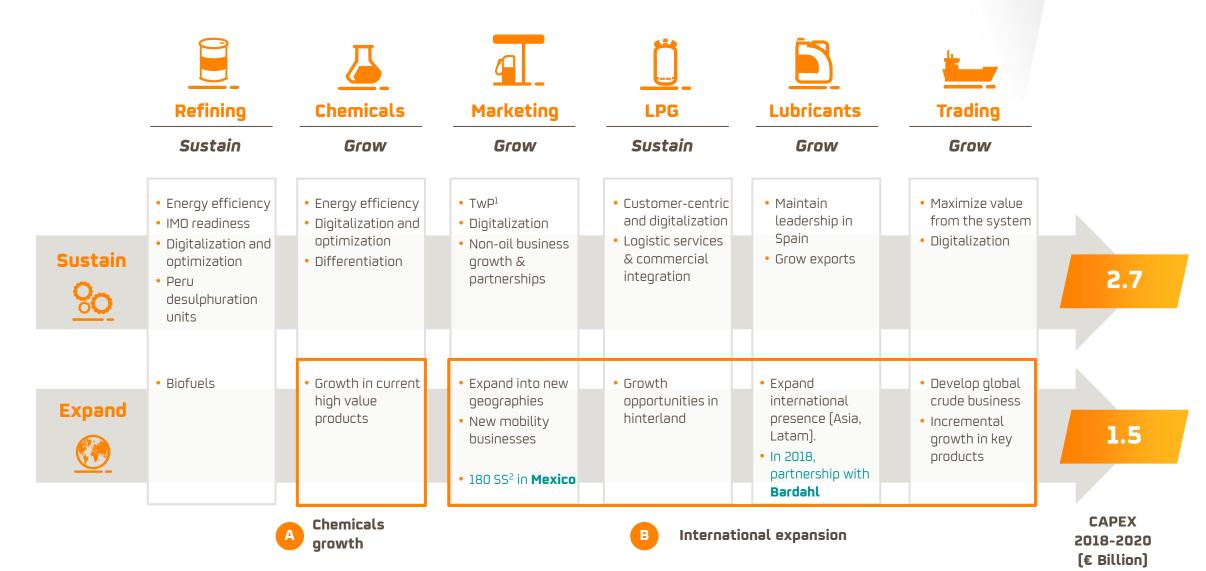
• Increasing **global footprint**

European leading integrated margin with proven ability to deliver ongoing profit improvement across the portfolio

Strategy summary

Downstream

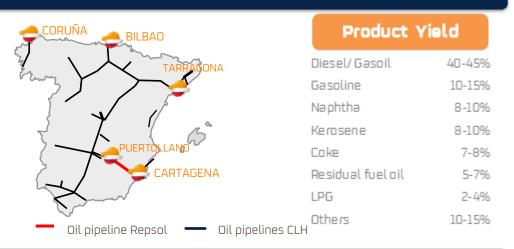




Refining: top quartile position among European peers Downstream

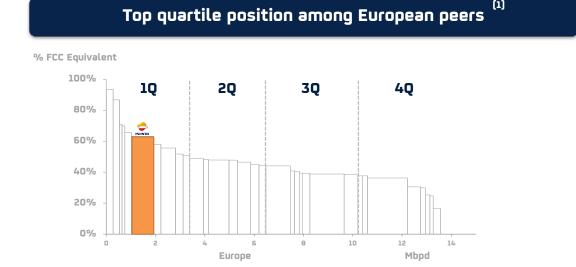


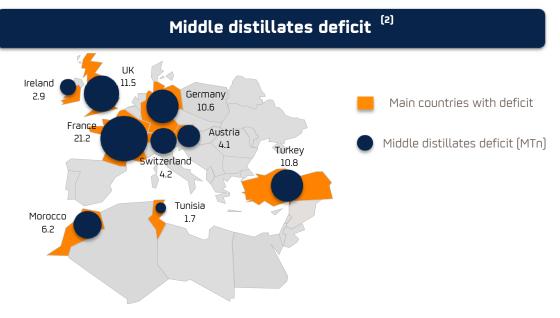
5 refineries optimized as a single system



Fully invested, well prepared to capture IMO effect

- ✓ Repsol has the largest coking capacity in Europe (25% coking share while 6% of total distillation capacity) with coking process becoming highly profitable during IMO
- ✓ **Strong Product Slate**: Repsol larger middle distillates production with very low Fuel Oil yield (5-7%)



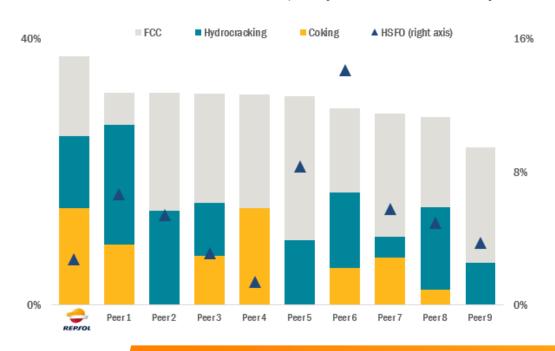


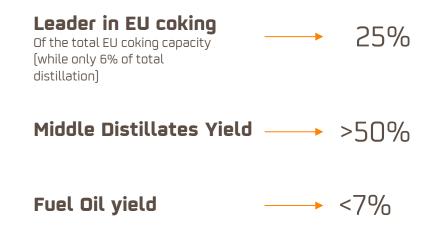
Repsol perfectly positioned to benefit from IMO 2020 Downstream



TOP EUROPEAN PLAYER¹ IN CONVERSION, STRONGEST COKING CAPACITY AND ONE OF THE LOWEST HSFO YIELD

2018 Peers Conversion-to-crude Capacity Ratio vs 2017 HSFO yield





Fully invested for IMO

Chemicals: competitive positioning

Downstream



Dynásol

Iberian Peninsula petrochemical sites



- > **3 Naphtha Crackers** strategically located to supply Southern Europe and Mediterranean markets, managed as a single hub.
- Feedstock flexibility and high integration with refining activities in the Spanish sites.
- Products sold in over 90 countries; leading position in Iberian Peninsula.
- Differentiated products such as EVA and metalocene polyethylene.

Dynasol Joint Venture



- Chemical specialties and synthetic rubber are produced through **Dynasol** a 50% partnership with Grupo KUO (Mexico).
- Dynasol is a leader in the world synthetic rubber market and a global producer with plants in Europe, America, and Asia.

Competitive positioning, differentiated products and a customer-oriented organization

Petrochemical growth in value niches

Downstream



Chemical strategic goals	Key target products	Rationale	WORLD POSITION
Global scale in 1-3 higher value products	PO-polyols	 Strong global demand growth forecast [4-4.5% p.a.] Established Sales & Marketing position Proprietary proven production technology Experience in project execution 	#12 player
Further differentiation	Rubber	 Attractive global demand growth forecast [~2.5% p.a.] Established Sales & Marketing position Strong product portfolio of customized products / solutions Production assets on three continents 	#10 player
Strengthen competitiveness of core business	EVA	 Strong global demand growth forecast [~3.5% p.a.] Attractive alternatives of ethylene monetization Know-how retrofitting LDPE to EVA units 	#11 player

Ambition to reach Tier 1 positions (Top 5)

Source: Nexant; IHS; ICIS; BCG global Chemicals practice

Downstream activated as growth engine Downstream



New international growth opportunities

leveraging our competitive advantages



New growth levers Enhancing strengths through digitalization and new businesses

Advanced Movility

Car sharing



~1 Million users

hvbrid cars

Mobile Payment App **Venture Capital**



Convenience stores



~5% ample

150 SS 2018

350 SS 2019

Strongest energy company brand³ in Spain

Wattio. stakes in renewable generation: Principle Power and Windfloat project

Digitalization Projects



Google Cloud

Analytics Polyolefins Project

Chemical differentiation

Advances in the **Repsol** range of Repsol Impact0® healthcare

Digitalization

Chemicals

5

Low Carbon update



Ambition to develop a new operated business Low Carbon



Repsol is swapping a €5-6B exposure to a medium carbon businesses through GNF...

Gas Natural Fenosa Non-operated

- No synergies exploited
- 85% regulated business in 2017 EBITDA with a mix of high/low carbon generation

... To an operated and synergistic position in low carbon businesses



- Operated business with full synergies
- Leveraging previous experience in low carbon businesses, markets and know-how
- Focused business mix: wholesale gas, retail G&P and low carbon generation

Ambition

Be players in the future energy transition, fostering sustainability and energy efficiency

Creating profitable low carbon businesses

Enhancing capabilities to thrive in energy transition

Reducing emissions in our operations and products

Roadmap to 2025 Low Carbon



Top capability

Roadmap

Wholesale Gas

Leverage our industrial self consumption as the largest gas consumer in Spain

- Create a successful wholesale gas business, ensuring a competitive gas supply
- Developing **new business** through gas flexibility
- Deliver a competitive gas offer for our future retail clients

Retail G&P

Strong brand and ~10M clients base with direct contact

- To become a relevant Spanish low carbon multi-energy retailer
- Progressively sophisticate our offer including advanced energy services and solutions

Low carbon generation

Technical capabilities and experience in managing large scale projects

- Develop a strong position in **Spain** achieving a **low carbon integrated business**
- **Technological vocation** oriented to **solar, wind, CCGT** and **other low carbon** technologies
- Diversify in emerging countries that yield higher returns

Targets to 2025

In 2018

>15%

Market share¹

14%

Market share1

2.5 M Clients²

0.8 M

Clients²

~ 4.5 GW Capacity

~ 2.9 GW

Capacity

Investments in low carbon businesses with IRR above 10%3

Accelerated delivery of 2025 objectives in Low Carbon

Low Carbon



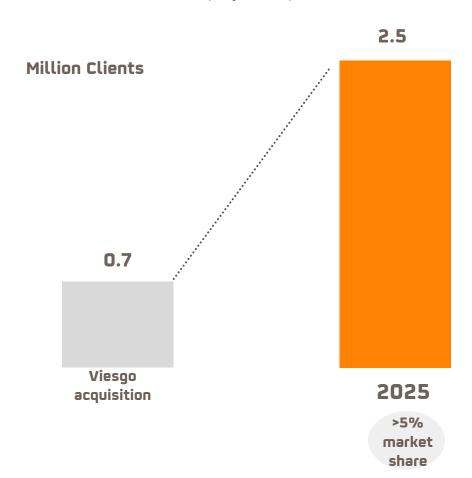
Developing a strong position in Spain

with 2.9 GW of installed capacity



Viesgo acquisition led the way to develop our key capabilities

to become the 5th G&P player in Spain



6

Digitalization & Efficiencies



Digitalization and efficiency as levers for cash flow growth Digitalization & efficiencies





Upstream

(€0.25 Bn sustainable CFFO): better maintenance, reduction of logistics and decomissioning costs and initiatives in gas comercialization



Corporate

Lower corporate costs [-6%]



Downstream

(€0.1 Bn sustainable CFFO): improving integrated margin, process digitalization

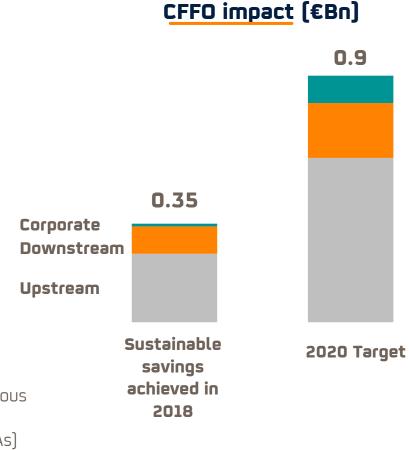


Digitalization

€0.3 Bn FCF pre-tax in 2020

130 initiatives ongoing

Omnichannel experience, new business models, autonomous plant and zero unexpected failures, E&P digitally-enabled operations excellence and robot process automation (RPAs)



Actual sustainable savings in 2018 of ~€350 million euros with CFFO impact. Additional ~€200 million Upstream capex savings compared to budget

Digitalization and efficiency initiativesExamples





Integrated Operations Center (IOC)

Integrated real-time control room identifying trends and anomalies over the medium term, improving safety, production and efficiency in its operations. Successfully tested in United Kingdom and Canada assets.



SICLOS

Reach an operative excellence supported by the development of a new operational model based on economic criteria over the main operational parameters, allowing a continuous optimization, taking safety as main priority in order to achieve a sustainable margin improvement in the short-term.



Offer Personalization in Service Stations

Personalize pricing and promotions in Retail Stations to each client's preferences, profile and price sensitivity to maximize consumption and optimize net margin, maximizing client's engagement and loyalty. Omnichannel solution: points of sales, **Waylet** and mail.



Robot Process Automation (RPA)

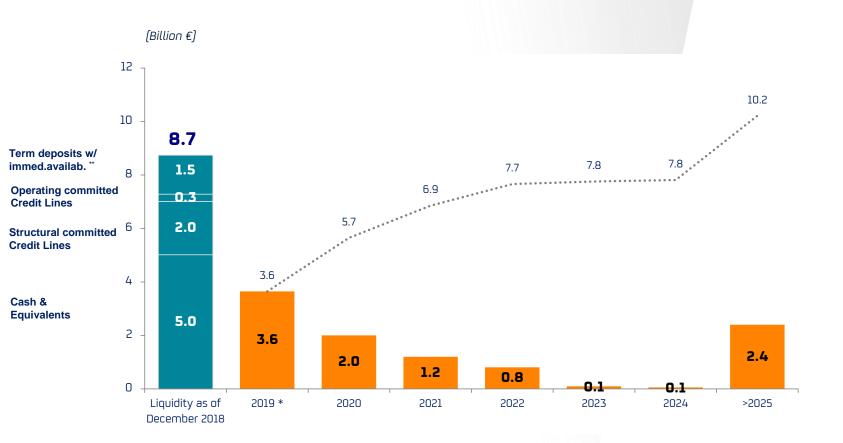
Automatization to reduce the time spent on repetitive administration tasks in the Global Services department. By using robotic process automation, we have been able to automate processes such as the signing of contracts.

Financing



Strong liquidity position Financing







Liquidity covers long term debt maturities beyond 2025

(*) Short term debt excludes interest and derivatives € 0.11 billion.

[**] Deposits classified as financial investment in the accounting although they have an immediate availability.

Liquidity exceeds 2.4x short term maturities

7

Conclusions & Key targets



On track to deliver 2020 strategic objectives

Financing



Increasing shareholder returns

- Dividend increase to 0.95 €/share in 2019
- 100% scrip dividend buyback

2 | Profitable portfolio growth

- Operational performance improvement managing our portfolio to achieve the 750 kboe/d target in 2020
- Acceleration of planned maintenance of our refineries to maximize the value capture from IMO in 2020
- Downstream expansion in Marketing and Advanced Mobility

Developing an operated profitable low carbon business

 Continue transforming our company and preparing for the energy transition towards a less carbon intensive world

4 | Maintaining a strong

- Progressing with our digital and efficiency ambitions
- Commitment to deliver on our path for cash flow growth to 2020

Key metrics to 2020 @ \$50/Bbl Brent flat

Conclusions & key targets





While focusing on financial discipline with ROACE > WACC, maintaining investment grade and keeping our zero accidents ambition based on operational excellence

2019 Guidance

Conclusions & key targets



	2018	2019 Budget*	
Production (kboe/d)	715	~720	 Increase of development activity in Marcellus and projects comming on stream during the year (T&T, Buckskin and Akacias)
Refining Margin Indicator (\$/bbl)	6.7	7.6	 Acceleration of maintenance in our refineries will not impact refinery utilization **
EBITDA CCS (€Bn)	7.6	~8.0	 Upstream Division: ~ €4.7Bn Downstream Division: ~ €3.4Bn
Net Debt (€Bn)	3.4	2.8	Net debt reduction due to expected solid cash flow generation
ORGANIC CAPEX (€Bn)	3	~3.8	 Upstream Division: ~ €2.4Bn Downstream Division: ~ €1.3Bn

^{*} Assumptions: Brent 65 \$/bbl, HH 3.3 \$/Mbtu

^{**} Bilbao: January to March and mid-June; La Coruña: April; Cartagena: September; Puertollano: November; In Chemicals planned maintenance in Tarragona 4Q19

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Historic data book



Environment and Repsol group

Historic data book



	MACRO ENVIRONMENT							
International References	Unit	2016	2017	2018	Spreads vs. Brent (\$/bbl)	2016	2017	2018
Brent	(\$/B bl)	43.7	54.2	71.3	Maya - Brent	[11.6]	[9.7]	[10.6]
WTI	(\$/B bl)	43.5	50.9	64,9	Ural - Brent	[1.2]	[0.9]	[1.1]
Henry Hub	(\$/MBtu)	2.5	3.1	3.1	Gasoline - Brent	11.6	12.0	8.7
Average exchange rate	[\$/€]	1.11	1.13	1.18	Diesel - Brent	10.7	13.1	15.8
Algonquin	(\$/M btu)	3.1	3.7	4.8	Fuel oil - Brent	[11.3]	[7.2]	[9.2]
METER !					Naphtha - Brent	[0.5]	0.4	[3.1]
Refining indicators	Unit	2016	2017	2018				
Refining margin indicator (Spain)	\$/bbl	6.3	6.8	6.7				
Distillation utilization (Spain)	%	88.0	93.6	92.9				
C onversion utilization (Spain)	%	102.9	104.4	106.6				

REPSOL GROUP

Main figures (M€)	2016	2017	2018	Ratios	Unit	2016	2017	2018
Adjusted Net Income	1,922	2,131	2,352	Netdebt	M€	[8,144]	[6,267]	[3,439]
Upstream	52	632	1,325	Net debt/C apital employe	%	20,7	17,3	10,0
Downstream	1,883	1,877	1,583	Net debt/E BITDA C C S	X	1,62	0,95	0,45
C orporate and others ¹	[13]	[378]	[556]					
EBIT	2,067	3,214	4,396	C redit metrics	R ating	0 utlook	Lastre	view
EBITDACCS	5,032	6,580	7,619	Standard & Poor's	BBB	Positive	December	12, 2018
NETCAPEX	(500)	2,856	388	Moody's	Baal	Stable	December	10, 2018
C APITAL EMPLOYED 2	39,255	36,330	34,353	Fitch	BBB	Positive	O ctober 2	9, 2018
Upstream	23,853	21,612	21,515					
Downstream	9,469	9,749	11,338					
C orporate and others ³	5,933	4,969	1,500					

[.]¹ Includes net income contribution form GNF of 361 M€ 2016

² Capital employed below 2.3 Bn€ in each single country.

³ In 2017, 3,224 M€ Capital employed in discontinued operations.

Upstream







Realized prices		Oil			Gas	
\$/Boe	2016	2017	2018	2016	2017	2018
Europe	44.9	55.2	71.2	27.2	34.2	46.8
Latin America	37.1	47,0	59.6	11.0	13.3	15.9
North America	36.5	47.4	58.5	11.4	14.6	14.0
Africa	41.8	52.8	71.1	-	27.1	29.5
Asia	39.4	51.2	67.3	25.1	29.6	37.7

Net Acreage	De	Development			Exploration		
km²	2016	2017	2018	2016	2017	2018	
Europe	1,230	1,199	1,122	28,344	15,373	11,922	
Latin America	4,736	4,475	4,827	53,186	47,763	90,959	
North America	5,316	5,234	4,698	17,342	5,503	9,998	
Africa	2,744	2,744	2,605	54,794	22,389	10,590	
Asia	4,638	4,105	2,951	109,560	96,598	98,152	
Total	18,664	17,757	16,203	263,226	187,625	221,621	



Main figures (M€)	2016	2017	2018
Adjusted Net Incom	ne 52	632	1,325
EBIT	[87]	1,009	2,514
EBITDA	2.072	3.507	4,801
NET CAPEX	1,889	2,072	1,895

		2016	2017	2018	
Organic RRR	%	124	93	87	

Downstream *Historic data book*



96	63		Refining
	Converson index (%)		Businesss
	DUWIIS	ue	diii Assels

Gas & Power

Gas Sales in North America

LNG regasified (100%) in Canaport

Refining	Refining capacity [kbbl/d]	Converson inc	lex [%]
Spain	896		63
Bilbao (Petronor)	220		63
Tarragona	186		44
Coruña	120		66
Puertollano	150		66
Cartagena	220		76
Peru	117		24

Marketing	Service stations (no.)
Total	4,849
Spain	3,350
Portugal	465
Peru	560
Italy	306
Mexico	168

Petrochemical	Capacity (Kt/year)		
	<u> </u>		
Ethylene	1,214		
Propylene	864		
Butadiene	185		
Benzene	290		
ETBE/MTBE	50		
Polyethylene	793		
Polypropylene	505		
Intermediate products	937		

			A - A		
Businesss		Unit	2016	2017	2018
Refining					
Distillation u	tilization				
	Spain	%	88.0	93.6	92.9
	Peru	%	68.9	89.8	81.7
Conversion utilization Spain		%	102.9	104.4	106.6
Processed co	rude oil	Mtoe	43,2	47,4	46,6
	Spain	Mtoe	39,4	41,9	41,6
	Peru	Mtoe	3,8	5,4	5,0
Marketing					
Sales of oil proc	lucts	kt	48,048	51,836	51,766
Europ	e Sales	kt	42,787	45,081	45,316
	Own network	kt	20,468	21,186	21,754
R	est	kt	5,261	6,755	6,450
	Own network	kt	2,238	2,288	2,681
				At In	
Petrochemicals			1	16	*SE
Basic		kt	994	978	808
Derivatives		kt	1,898	1,877	1,802
Total Sales		kt	2,892	2,855	2,610
Europe		kt	2,428	2,412	2,137
Rest of the	world	kt	464	443	473
LPG					
LPG sales		kt	1,747	1,375	1,330
Europe		kt	1,261	1,356	1,305
Rest of the	world	kt	487	19	26

Tbtu

Tbtu

414

16

496

15

520

16

